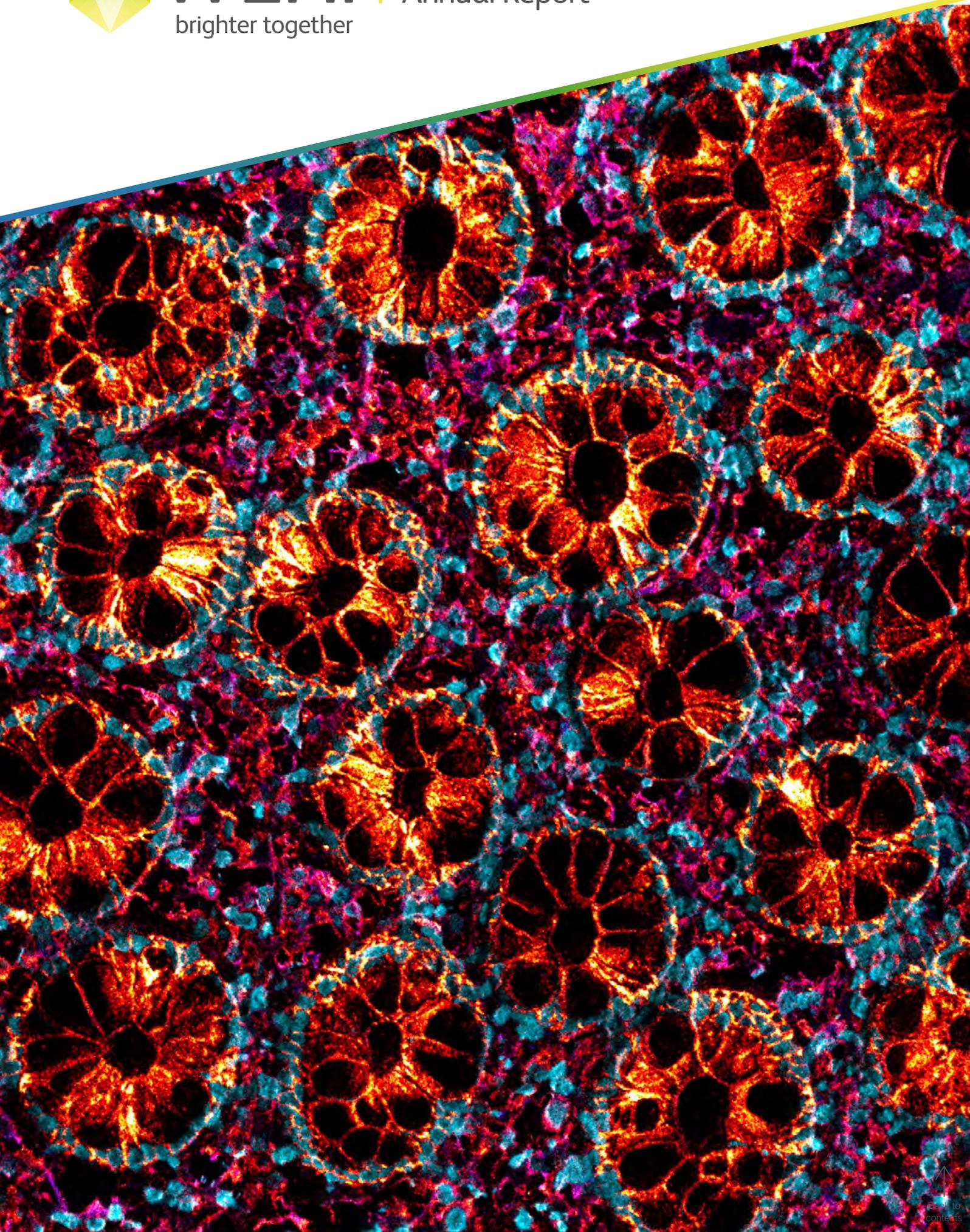




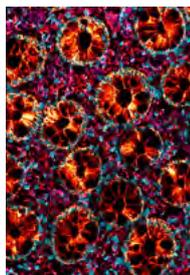
**WEHI**  
brighter together

2023  
Annual Report



# Contents

<b>About WEHI</b>	3
President's report	4
New director for WEHI	4
Acting director's report	5
<b>Exceptional science and people</b>	6
<b>Our supporters</b>	18
<b>Our partnerships</b>	21
<b>A remarkable place</b>	22
Operational overview	22
Community and collaboration	28
<b>Our Graduates</b>	30
<b>Organisation and governance</b>	32
WEHI Board	32
Organisational structure	34
Members of WEHI	36
Statistical summary	38
The year at a glance	39



## Cover image

2023 Art of Science finalist  
*ON FIRE*  
Claire Marceaux and Aysha Al-Ani  
This fiery image shows the intricate structure and beauty of the wall of a healthy colon, with small glandular structures (crypts) that play an important role in maintaining its function.

## The Walter and Eliza Hall Institute of Medical Research

### Parkville campus

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Produced by WEHI's Communications and Marketing department

### Director (acting)

**Alan Cowman** AC  
BSc(Hons) *Griffith* PhD *Melb* FAA FRS  
CorrFRSE DUiv *QUT* FAHMS FASM FASP

### Deputy Director (acting)

**Marnie Blewitt**  
BSc(Hons) *USyd* PhD *USyd*

### Deputy Director (acting)

**Sant-Rayn Pasricha**  
MBBS(Hons) *Melb* MPH *Melb* PhD *Melb* FRACP FRCPA

### Chief Operating Officer

**Carolyn MacDonald**  
BArts (Journalism) *RMIT* GAICD

### Chief Financial Officer

**Alistair Brown**  
BCom *Melb* CA

### Company Secretary

**Joh Kirby**  
BApp Sc LLB (Hons) *Monash* GAICD FGIA CF

### Honorary Governor and Patron

**Sir Gustav Nossal** AC CBE  
MB BS BSc(Med) *Syd* PhD *Melb* HonLLD *Mon* HonLLD *Melb*  
HonMD *Mainz* HonMD *Ncl* HonMD *Leeds* HonMD *UWA* HonDSc  
*Syd* HonDSc *Qld* HonDSc *ANU* HonDSc *UNSW* HonDSc  
*LaT* HonDSc *McMaster* HonDSc *Oxon* FRCP FRACP FRCPA  
FRACOG(Hon) FRCPATH FRACGP FRSE FTSE FAA FRS FAHMS

*WEHI acknowledges the Traditional Owners and custodians of the land on which our campuses are located, the Wurundjeri people of the Kulin Nation. We pay our respects to their Elders past and present and embrace their continued connection to Country and community.*

# About WEHI

**1400+**  
staff and students

**130+**  
consumer advisors

**13** scientific divisions

**90+** laboratories

**WEHI is where the world's brightest minds collaborate and innovate to make discoveries that will help us to live healthier for longer.**

Our medical researchers have been serving the community for more than 100 years, making transformative discoveries in cancers, infectious and immune diseases, developmental disorders and healthy ageing.

WEHI brings together diverse and creative people with different experience and expertise to solve some of the world's most complex health problems.

The spirit of collaboration is in our DNA. WEHI was established by a partnership between the University of Melbourne, the Royal Melbourne Hospital and the Walter and Eliza Hall Trust, bringing together the brightest research minds from across the globe, remarkable clinicians focused on the health of the community and the power of philanthropy.

Our passion for improving lives drives us forward, even when breakthroughs are decades in the making. We are brighter because of our collaborations with hospitals, universities, research institutes and industry, and the support of our community, including philanthropists, donors, bequestors, alumni and consumers.

At WEHI, we are ***brighter together***.

## Our research

**Cancer** – understanding the basic processes that are disrupted to generate cancer cells and how these can be targeted to treat disease.

**Immune health and infection** – discovering how the body fights infection and how errors in the immune system lead to disease.

**Development and healthy ageing** – studying how the biological foundations laid down during gestation and childhood affect development and how our longer life expectancy presents new challenges for our ageing population.

**New medicines and advanced technologies** – a powerful hub for cutting-edge technologies underpinning biomedical discoveries and for the translation of these discoveries into new medicines and diagnostics.

**Computational biology** – developing and applying new tools to analyse the genomes of disease-causing parasites, as well as better understanding the immune system and genetic drivers of cancer.

## Our mission

Mastery of disease through discovery

## Our vision

To be an innovative medical research institute that engages and enriches society and improves health outcomes through discovery, translation and education

## Our values

- Pursuit of excellence
- Integrity and mutual respect
- Collaboration and teamwork
- Creativity
- Accountability
- Contribution to society

# President's report

## I am proud to be able to present to you the 2023 WEHI Annual Report.

The WEHI Board and executive team continues to focus on ensuring WEHI's long term sustainability and success, and maintaining a thriving institute where researchers perform exceptional science that improves human health. To that end, 2023 was a standout year with two major events that promise to position WEHI for a bright future of continued innovation and impact.

The announcement of the philanthropically funded Snow Centre for Immune Health was a watershed moment for WEHI, our close partners at the Royal Melbourne Hospital and immunology research worldwide. Thanks to the vision and generosity of the Snow family and the Snow Medical Research Foundation, the centre will allow us to accelerate our already leading work in this space, while recruiting and nurturing future scientific leaders, who will help deliver real impacts for people living with immune illness and disorders.

WEHI farewelled its sixth director when Professor Doug Hilton AO departed to take on the role of chief executive with CSIRO. Doug's directorship has been exceptional, and on behalf of the board I would like to commend him for his 37 years of loyal, dedicated and impactful service to WEHI and the wider community.

For only the seventh time in our 108-year history, we were excited to announce the appointment of a new director; Professor Ken Smith promises to be an outstanding leader for WEHI and the Melbourne Biomedical Precinct.

A WEHI alumnus, Ken brings a global perspective, commercial acumen, and a breadth of research, clinical practice and strategic leadership experience to the role. The board has every confidence that he will continue to build on WEHI's strong and distinct legacy of collaboration, integrity and brilliant research, while boldly taking the institute into the future.

I would like to sincerely thank two long-standing members of the WEHI Board who departed in 2023: Robert Wylie, who was appointed honorary treasurer upon his commencement with the board in 2014, and

Professor James McCluskey AO, who commenced on the board in 2011. Both these board members made a valued contribution to the board and to WEHI in their differing areas of expertise.

I would also like to extend a welcome to University of Melbourne Vice-Chancellor, Professor Duncan Maskell, who joined the WEHI Board in March 2023, bringing a wealth of strategic leadership experience in the research, education and corporate sectors.

We were saddened to learn of the passing of Sir Andrew Grimwade CBE. Sir Andrew served on the WEHI Board from 1963 until 1992, including 14 years as president. He was devoted to improving opportunities for scientists, including working tirelessly to implement a significant expansion of WEHI's Parkville campus.

WEHI is built on solid foundations; a team that operates with integrity, collaboration and strong values. In 2023 we made further advances to enhance our organisation and culture, progressing work in environmental sustainability and in our reconciliation efforts with First Nations Peoples. And we reinforced our organisational resilience by continuing to improve our ability to manage cybersecurity threats.

We remain emboldened and humbled by our partners, donors and supporters, who, at every level, are fundamental to our scientific achievement. On behalf of the board, I thank all of these contributors.

I never cease being inspired by the work of the entire WEHI team, whether it be at the lab bench, behind the desk or out in the community.

To our research and professional services teams, thank you for another year of hard work and inspiring scientific discovery.



**Jane Hemstrich AO**  
President, WEHI

## New director for WEHI



### Outstanding global leader Professor Ken Smith is WEHI's new director, as announced in November.

A WEHI alum, Prof Smith is the institute's seventh director in its 108-year history. He commences in April 2024 after returning to Australia from the UK, where he has been Head of the Department of Medicine at Cambridge University since 2010. With international scientific research links in Hong Kong, Singapore, Korea and Africa, and with long-standing connections with Europe and the US, Prof Smith brings a distinctly global outlook to take WEHI into a new era.

He has been instrumental in forming alliances between industry and academia and has first-hand experience in founding start-up companies and commercial experience with the pharmaceutical industry in the UK, US and Europe.



# Acting director's report

## It is a real pleasure to reflect on what has been a wonderful year for research, discovery and growth at WEHI.

It has been a privilege to temporarily take on the role of acting director following the departure of Professor Doug Hilton AO, who led WEHI with such confidence and compassion. I have felt immensely proud to lead our energetic and talented team, who continue to innovate in biomedical research, further strengthening our reputation on the national and global stage and improving the health of our community.

Many of our team were recognised for their important scientific and community contributions in 2023. I would particularly like to acknowledge Associate Professor Tim Thomas and Professor Anne Voss, awarded the 2023 UNSW Eureka Prize for Scientific Research, Professor David Komander, elected a Fellow of the Australian Academy of Science, and Associate Professor Misty Jenkins, appointed an Officer of the Order of Australia. I would also like to recognise our President Jane Hemstrich and board member Professor Jane Gunn, who were appointed Officers of the Order of Australia.

With an eye to the future, we made some significant announcements to position the institute for long-term impact:

- We launched 66ten, WEHI's first strategic investment fund.
- Together with the University of Melbourne and CSL, we launched Jumar Biocubator, which will be home to early-stage biotech ventures.
- We celebrated funding from the Medical Research Future Fund that helped kickstart two exciting initiatives, the Australian Centre for Targeted Therapeutics (\$15 million) and MedChem Australia (\$9.75 million).
- We opened newly refurbished labs at the Centre for Biologic Therapies, a collaboration between WEHI and CSL.

We will continue to drive an entrepreneurial culture at WEHI that celebrates innovation, ingenuity and helping people live better, for longer.

The announcement of the Snow Centre for Immune Health will be a game-changer for immune health research, delivering better outcomes for patients experiencing immune disease and disorders. It's a truly exciting collaboration, and we can't wait to get started on the work that the Snow Medical Research Foundation is so generously supporting.

The tangible steps WEHI is taking to advance reconciliation have been particularly significant in a year where all Australians were asked to reflect on our past and future. The launch of our third Reconciliation Action Plan was an important milestone for WEHI, and the growth of our partnership with DeadlyScience is a practical step towards attracting more First Nations Australians into rewarding STEM careers.

I would like to thank Victorian Health Minister Mary-Anne Thomas for her support, and welcome Deputy Premier Ben Carroll as the new Minister for Medical Research.

My sincere thanks go to acting deputy directors, Professor Marnie Blewitt and Professor Sant-Rayn Pasricha, who have handled their roles with aplomb and been wonderful supports to me personally. Thanks also to Elizabeth McMahon, who departed as Chief People Officer after six years of valued service.

As ever, my deep thanks to every member of the WEHI community for everything you have done to make 2023 a productive, memorable and enjoyable year.



**Professor Alan Cowman AC**  
Director (Acting), WEHI

Prof Smith embraces equality, diversity and inclusion, with a commitment to driving the implementation of initiatives that support these priorities.

He completed his Doctor of Philosophy at WEHI through the University of Melbourne, supervised by former WEHI director, Sir Gustav Nossal AC, and Professor David Tarlinton.

*"I'm thrilled to be returning to WEHI, and look forward to meeting the staff, students and supporters that are striving to help solve some of the world's most complex and important health problems."*

His Bachelor of Medicine and Surgery is from the University of Melbourne and his Doctor of Science is from the University of Cambridge.

Prof Smith was elected as a Fellow of the Academy of Medical Sciences in 2006, to the American Association of Physicians in 2020, and was awarded the Lister Institute Research Prize in 2007.

The Smith Lab at Cambridge University has run an experimental medicine and translational program focused on understanding the mechanisms underlying immune-mediated diseases. Work in the lab has ranged from fundamental immunological principles, including the development of complex animal models, through experimental medicine and genetics to clinical trials.

A qualified consultant physician (nephrology and general internal medicine) and pathologist (clinical immunology), Prof Smith was also Director of the Cambridge Institute for Therapeutic Immunology and Infectious Disease.

# Exceptional science and people

## The year in research

**478**  
scientific publications

**\$109.2M**  
grant income

## Innovation and translation

**476**  
active patents

**420+**  
clinical trials based on  
WEHI discoveries

“ We searched the country to find the best teams with the brightest ideas, and we chose to home this project at WEHI as we are confident it will help transform the lives of so many Australians with immunological disease.”

Snow Medical chair Tom Snow at the announcement of the Snow Centre for Immune Health.



L-R: Snow Medical Research Foundation founder Terry Snow AM, Magda Szubanski AO and WEHI researcher Dr Lauren Howson at the announcement of the Snow Centre for Immune Health.





*L-R: Snow Medical Research Foundation founders Terry Snow AM and Ginette Snow with foundation chair Tom Snow, at the announcement of the Snow Centre for Immune Health.*

## Snow Centre for Immune Health

### One of the world's leading immunology research centres is being established at WEHI.

A partnership between the Snow Medical Research Foundation (Snow Medical), WEHI and the Royal Melbourne Hospital, the Snow Centre for Immune Health will be one of the largest and longest-running philanthropic partnerships in Australian history.

With an initial commitment of \$100 million over 10 years, the substantial, long-term funding from Snow Medical will allow researchers to pursue a bold and far-sighted research program that aims to revolutionise how we understand and treat immune diseases. It helps move away from incremental science to solving the grand challenges of immunology.

### Transformational research

The partnership will support some of Australia's best scientists and their teams to pursue visionary and high-risk, high-reward work that is expected to fundamentally change how immunological diseases are treated.

Research at the Snow Centre for Immune Health will address the increasing 'tidal wave' of immune disease in modern society:

- Debilitating autoimmune disorders such as lupus and rheumatoid arthritis affect up to 10% of the population and are some of our most significant chronic health problems.
- One-in-five Australians live with some form of allergic disease including anaphylactic food allergies.
- 10% of Australians live with asthma.

Treatments for many of these diseases are limited – many people are treated with blanket approaches, and in some cases treatments don't exist.

Bringing together a team of leading Australian and international researchers, the Centre will for the first time, globally at a large scale, look at immune health and the immune system from a whole-of-system, whole-of-person perspective.

The centre's unique approach will deliver transformational impacts for patients living with these debilitating diseases, translating discoveries made in the lab to benefits for patients at unprecedented scale and speed.

### Prediction and prevention

The Snow Centre for Immune Health intends to completely change the way we view the immune system, with the ambitious aim of revolutionising healthcare delivery to be about proactively predicting and preventing, instead of reacting to and treating, immune illness and disorders.

While research into immune health has traditionally focused on specific diseases or cells, the centre will invert this and look at the immune system from a 'whole-of-system' perspective – like we do for the cardiovascular and respiratory systems.

The centre will rapidly accelerate this growing field of research and do it at a scale not seen anywhere else in the world.

The partnership will also fund Snow Research Clinics, initially with the Royal Melbourne Hospital and then progressively across Victoria. These clinics will allow patients to join immune system trials, while also concurrently treating those most at need with the best and latest research treatments.

January



L-R: Dr Agalya Periasamy,  
Dr Jacqui Gulbis

## Fruit flies decode genetic Alzheimer's link

A WEHI-led research team used fruit flies to decipher an unexplained connection between Alzheimer's disease and a genetic variation, revealing that it causes neurons to die. The findings uncovered a possible cause of neurodegeneration in the preclinical stages of Alzheimer's disease and opened the door for the future development of new treatments for cognitive diseases.

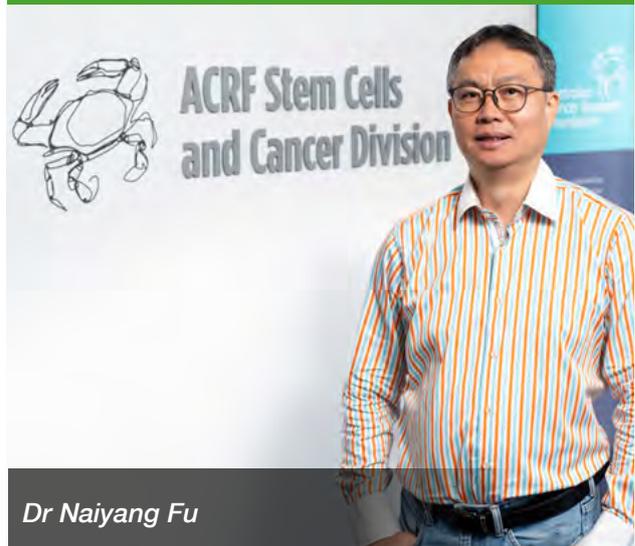
Increased levels of the mitochondrial TOMM40 gene are linked with Alzheimer's disease, but the mechanisms behind this are largely unknown. Researchers used genetically engineered fruit flies to investigate how an over-abundance of TOMM40 was linked to cell death and neurodegeneration.

## Protein family's critical cancer role uncovered

The critical role a mysterious superfamily of proteins known as tetraspanins plays in cancer progression is now better understood, thanks to the use of cutting-edge technology. Research led by WEHI and Duke-NUS Medical School used CRISPR/Cas9 technology to screen the entire human genome, and uncovered the underlying mechanisms behind how these proteins are presented in the cell surface – a critical process in the spread of cancer cells.

The researchers pinpointed the specific enzymes responsible for this process, finding that blocking these can impair the spread of cancer cells, in a discovery that could unlock new therapies that target the enzymes' role in cancer progression.

February



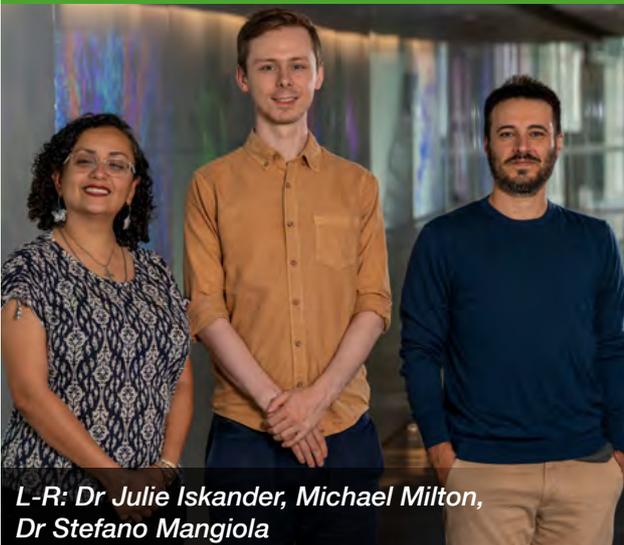
Dr Naiyang Fu

## Novel data tool helps fast-track research

WEHI researchers launched a world-first tool that compiles massive amounts of information about cells to boost our understanding of disease. The CuratedAtlasQueryR software allows researchers to search a database of 28 million cells across 40 tissues, making it faster and easier to study diseases like Alzheimer's, heart disease, COVID-19 and cancer.

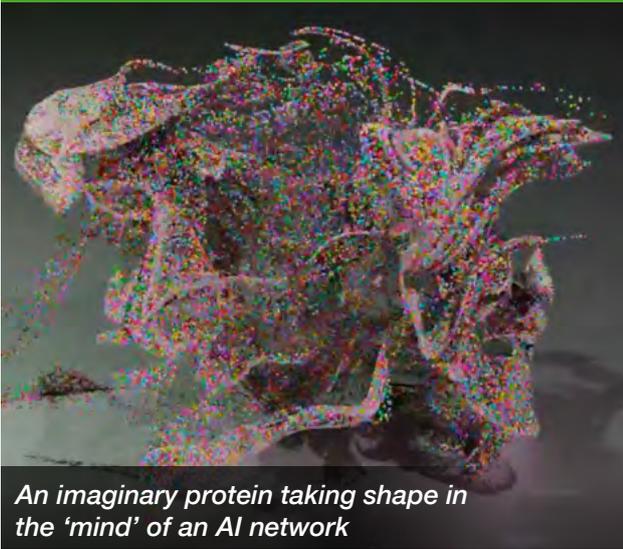
The software was the first to combine this many cells in one database, allowing scientists to easily compare cells from different body parts and different types of diseases. By streamlining the data organisation process, the tool enables scientists to focus more on research and less on managing data, saving time and powering discovery.

February



L-R: Dr Julie Iskander, Michael Milton,  
Dr Stefano Mangiola

March



*An imaginary protein taking shape in the 'mind' of an AI network*

## WEHI leaps into the future with new AI strategy

A \$26 million bequest from the estate of dedicated WEHI supporter Lesley Patricia 'Pat' Farrant has underpinned a new five-year strategy for artificial intelligence (AI) and machine learning (ML).

Developments in AI and ML are rapidly changing medical research, expanding the capacity to analyse data, build new kinds of models and drive discoveries that were not previously possible.

The new strategy leverages WEHI's established leadership in data science, bioinformatics and computational biology. It will support investment in innovative new technologies, the recruitment of researchers with deep expertise, and training and development in AI and ML for researchers across the institute.

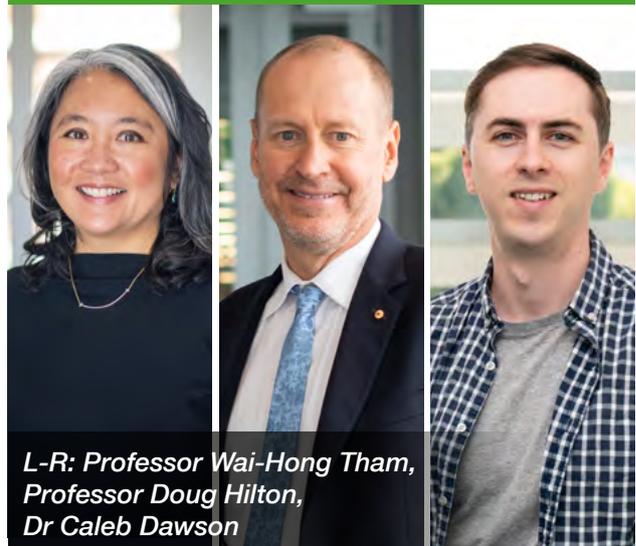
## NHMRC honours WEHI research excellence

WEHI researchers were recognised with prestigious National Health and Medical Research Council (NHMRC) Research Excellence Awards, led by former director Professor Doug Hilton AO, who received the Outstanding Contribution Award in recognition of his impact and advocacy for Australian health and medical research.

Infectious diseases research leader Professor Wai-Hong Tham received an Elizabeth Blackburn Investigator Grant Award as the female researcher whose application for NHMRC funding ranked highest in its category.

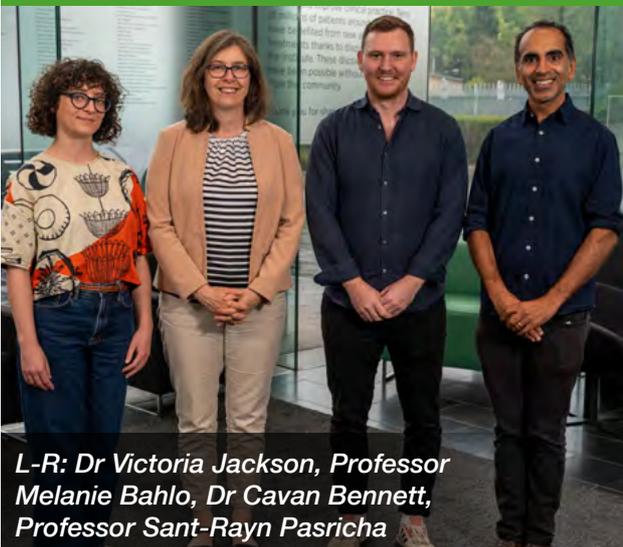
Postdoctoral research fellow Dr Caleb Dawson received the Science to Art Award, which recognises outstanding imagery that has arisen from research funded by the NHMRC.

March



*L-R: Professor Wai-Hong Tham, Professor Doug Hilton, Dr Caleb Dawson*

April



*L-R: Dr Victoria Jackson, Professor Melanie Bahlo, Dr Cavan Bennett, Professor Sant-Rayn Pasricha*

## Iron link offers blood cancer treatment hope

A landmark discovery linking iron regulation to a rare blood cancer led to international clinical trials of a potential new treatment for patients with the incurable disease.

Polycythemia vera (PV) is a blood disorder causing excessive red blood cells. The WEHI-led research team found that raising hepcidin, a hormone that regulates how the body uses iron, reduced the production of red blood cells and complications from the disease in pre-clinical models.

The research has been translated into Phase 1/2 clinical trials taking place across Australia, Malaysia and the United States, investigating the effect of a drug that has the potential to control iron regulation in patients with PV.

April



*L-R: Professor Alan Cowman, Dr David Olsen (MSD)*

## Antimalarial drug candidate enters clinical trials

A new antimalarial drug candidate, discovered through a collaboration between WEHI and global biopharmaceutical company MSD, is in Phase 1 clinical testing in healthy volunteers.

New treatment options are essential in the fight against malaria, given increasing resistance to current drugs. The trial is an important step in the development of a novel agent to combat a disease that kills more than 600,000 people annually.

MK-7602 inhibits two essential enzymes required for survival and spread of malaria parasites. In preclinical studies this mechanism was found to confer a high barrier to the generation of resistance, which is critical in the development of antimalarial drug candidates.

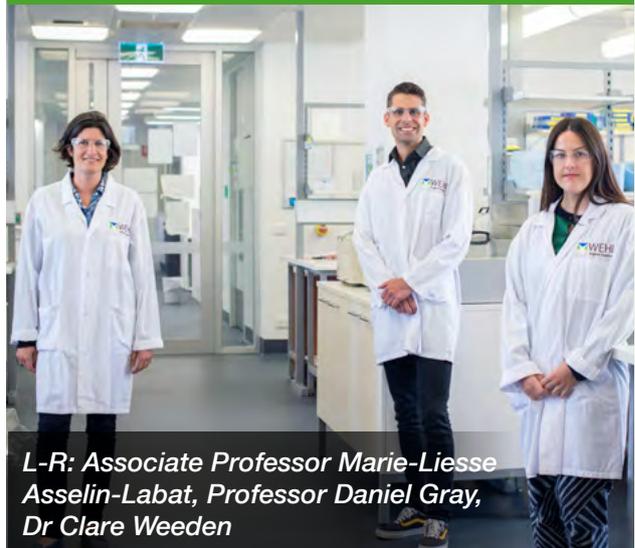
## Smoking history changes lung cancer development

A WEHI-led study into the lungs of smokers and those who never smoked found substantially different inflammatory environments, highlighting the need for tailored treatment for lung cancer patients depending on their smoking history.

The study found a subset of T cells, called TRM, were highly enriched in smokers' lungs and applied pressure on tumours to evade the body's immune response. This helps explain why immunotherapy is not always effective in treating the disease.

Researchers are next investigating how to increase the visibility of tumour cells to the immune system in lung cancer patients who have been smokers, an important step in developing precision, tailored treatments.

April



*L-R: Associate Professor Marie-Liesse Asselin-Labat, Professor Daniel Gray, Dr Clare Weeden*

April



*L-R: Professor Sant-Rayn Pasricha, Professor Kamija Phiri (Training and Research Unit of Excellence, Malawi)*

## Malawi trial boosts iron levels in pregnancy

A collaboration between researchers in Australia and Malawi exploring new ways to fight anaemia in developing nations has found a single iron infusion can significantly reduce iron deficiency in pregnant women.

The World Health Organisation recommends pregnant women take oral iron twice daily as standard care in developing nations, however adherence to this treatment is poor, and anaemia remains a leading cause of illness and death in poorer nations.

A trial of pregnant Malawian women found a 15-minute iron infusion could be administered in a resource-limited setting, and could reduce the iron deficiency component of anaemia by around 60%, much better than the recommended oral iron.

May



Professor Geoff Lindeman

## Universal screening shows breast cancer benefit

A study of women recently diagnosed with breast cancer found many have identifiable inherited gene abnormalities, but are excluded from subsidised genetic testing that can guide their treatment.

Current genetic testing guidelines for women with breast cancer only extend to patients where the risk of carrying a faulty gene is 10% or greater.

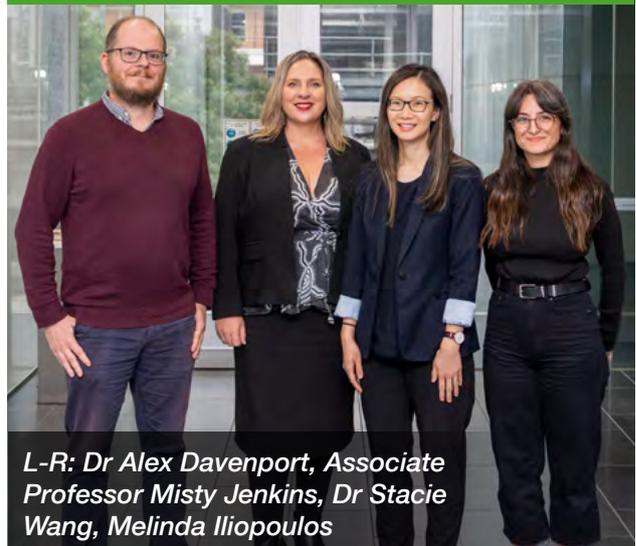
The collaboration between the Parkville Breast Service (Peter MacCallum Cancer Centre, Royal Melbourne Hospital and Royal Women's Hospital), the Parkville Familial Cancer Centre and WEHI showed universal screening has potential to improve outcomes, with many patients currently missing out on vital information that could change the course of their treatment.

## Immunotherapy advance for inoperable brain cancer

Research showed that an advanced immunotherapy treatment could hold promise for children with an inoperable type of brain cancer. Diffuse Intrinsic Pontine Glioma (DIPG) is an aggressive type of brain tumour that affects 20 children in Australia each year. There is currently no treatment and children are unlikely to survive a year beyond diagnosis.

A team from WEHI and The Brain Cancer Centre focused on an innovative treatment called CAR T therapy, which uses a patient's own immune cells and engineers them to become 'super killer cells' that recognise and kill the tumour. In pre-clinical models they found CAR T therapy was effective at targeting DIPG tumours and reducing the tumour burden.

May



L-R: Dr Alex Davenport, Associate Professor Misty Jenkins, Dr Stacie Wang, Melinda Iliopoulos

May



Professor David Komander

## Ubiquitin pioneer elected Academy Fellow

Professor David Komander was elected a Fellow of the Australian Academy of Science for his significant research contributions towards unravelling the ubiquitin system. Ubiquitin is a small protein that acts like a 'tag' to tell our cells which proteins to break down or recycle – a vital process that ensures cells stay healthy and function correctly.

Prof Komander joined WEHI in 2018 to lead the first ubiquitin-focused research division in Australia. His discoveries have transformed our understanding of how this critical protein works and unlocked new research areas, with his key findings translated into drug discovery projects for conditions such as Parkinson's disease.

May



*Associate Professor Shalin Naik*

## Supercharging cells for new cancer vaccine

Research that could lead to a vaccine for patients with hard-to-treat cancers was supported by the Medical Research Future Fund. The WEHI-led collaboration with the Peter MacCallum Cancer Centre aims to improve outcomes for people with cancers that don't respond well to existing treatments, including chemotherapy and immunotherapy.

The team hopes to develop a new type of dendritic cell vaccine – a promising treatment for cancer patients that involves supercharging their own cells to fight cancers. The research, stemming from a landmark discovery made at WEHI over 30 years ago, could lead to a clinical trial for people with conditions like colorectal and lung cancer within the next two years.

## King's Birthday honours for research trailblazers

Three outstanding WEHI researchers were recognised with Australia's highest civilian honours.

Associate Professor Misty Jenkins, WEHI laboratory head and joint head of research strategy at The Brain Cancer Centre, was appointed an Officer of the Order of Australia (AO) for distinguished service to medical science as an immunologist, to the promotion of women in STEM and to the Indigenous community.

Professor Melanie Bahlo was appointed a Member of the Order of Australia (AM) for significant service to genetic and infectious disease research, and to public health, while Associate Professor Kelly Rogers was awarded a Medal of the Order of Australia (OAM) for service to medical research.

June



*L-R: Associate Professor Misty Jenkins, Professor Melanie Bahlo, Associate Professor Kelly Rogers*

June



*L-R: Dr Jeff Mitchell, Professor Guillaume Lessene*

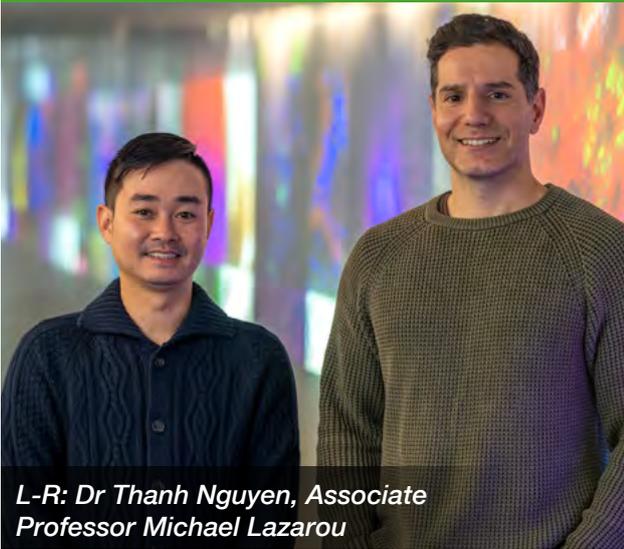
## National venture strengthens local medicine outcomes

The Medical Research Future Fund invested \$9.75 million into establishing MedChem Australia, a new national medicinal chemistry initiative that brings together the Monash Institute of Pharmaceutical Sciences, WEHI and the University of Sydney, in collaboration with Therapeutic Innovation Australia.

MedChem Australia helps to fill a significant capacity gap in the nation's drug discovery pipeline. While the National Drug Discovery Centre headquartered at WEHI addresses early challenges in drug discovery, the next crucial steps have been missing.

Together, MedChem Australia and the NDDC are establishing the foundation of a powerful pipeline of translation from discovery to new medicines.

June



*L-R: Dr Thanh Nguyen, Associate Professor Michael Lazarou*

## Discovery solves mystery of Parkinson's pathway

A discovery solved a long-standing mystery about how a protein helps rid the body of damaged mitochondria, in findings that could help lead to potential new treatments for Parkinson's disease.

Mitochondria are tiny structures found in almost all cells that are essential for the body to function properly.

Researchers unravelled how Optineurin, a protein that is highly expressed in the human brain, helps the body remove damaged mitochondria. Led by a team at WEHI's Parkinson's Disease Research Centre, the study could inform the development of future therapeutic targets for Parkinson's disease – a condition that affects more than 10 million people worldwide and currently has no cure.

## Eureka Prize win for new anti-cancer strategy

Associate Professor Tim Thomas and Professor Anne Voss were awarded the 2023 UNSW Eureka Prize for Scientific Research for their pioneering work on a new approach to cancer treatment.

The prize recognised their groundbreaking research in developing a new class of drugs that can put cancer cells 'to sleep' without triggering the harmful side-effects caused by conventional cancer treatments, like chemotherapy and radiation.

The drugs have an unprecedented ability to stop cancer cells reproducing and spreading, without damaging the cells' DNA. The research, spanning over a decade, involves a collaboration with the Monash Institute of Pharmaceutical Sciences and the Cancer Therapeutics CRC.

August



*L-R: Associate Professor Tim Thomas, Professor Anne Voss*

## Cancer drug venetoclax can kill 'silent' HIV

A landmark study found the blood cancer drug venetoclax can kill hibernating HIV-infected cells and, crucially, delay the virus from re-emerging.

About 39 million people worldwide are living with HIV, including over 29,400 Australians. While current treatments can suppress the virus, they cannot target 'silent' HIV-infected cells, which are responsible for the virus permanently remaining in the body.

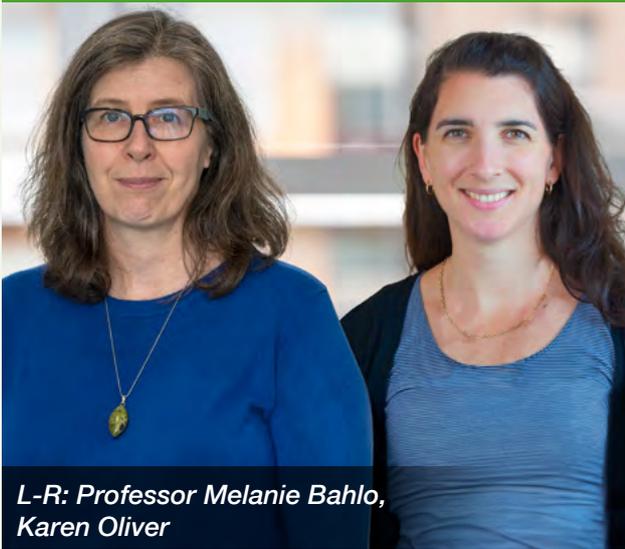
Led by WEHI and the Peter Doherty Institute for Infection and Immunity, the study is now being translated into a new clinical trial to assess whether the cancer drug venetoclax – based on a groundbreaking research discovery at WEHI – can be repurposed to offer a pathway towards an HIV cure.

August



*L-R: Professor Marc Pellegrini, Dr Philip Arandjelovic*

September



L-R: Professor Melanie Bahlo, Karen Oliver

## New insights help explain why epilepsy develops

Specific changes in our DNA that increase the risk of developing epilepsy were discovered, in the largest genetic study of its kind.

The study compared the DNA from almost 30,000 people with epilepsy to 52,500 people without epilepsy, identifying 26 distinct areas in our DNA that may be involved in the brain disorder, which affects over 50 million people worldwide.

The research advances our understanding of why the disorder develops and could help inform the development of new treatments. More than 300 researchers, including scientists from WEHI and the University of Melbourne, collaborated on the study as part of the International League Against Epilepsy Consortium on Complex Epilepsies.

## New model for COVID-19 advances understanding

A new SARS-CoV-2 model that enables different disease outcomes to be analysed in detail for the first time was developed by a WEHI-led team. The research is a crucial step towards better understanding how biological factors can impact mild to severe COVID-19 and offers a reliable platform to test potential new treatments across different risk groups.

Using pre-clinical models that closely mimic human disease, researchers from WEHI and the Peter Doherty Institute for Infection and Immunity compared the genes that become activated in mild and severe COVID-19. The team found severity is not always linked to the amount of virus in the body, and age significantly changes the body's response.

September



L-R: Dr Marcel Doerflinger, Stefanie Bader

September



L-R: Dr Holly Barker, Professor Clare Scott

## Clinical trial launched for rare women's cancers

An international clinical trial investigating a new way to treat two of the most lethal gynaecological cancers was launched in Melbourne. Based on a WEHI-led discovery, the trial hopes to enhance treatment options for women with ovarian and uterine carcinosarcomas.

Patient outcomes and treatment options for these diseases remain largely unchanged, highlighting a critical need for novel interventions. Over seven years of WEHI research was translated into the trial, testing a novel chemotherapy and immunotherapy combination treatment for women with recurrent ovarian and uterine carcinosarcomas. The trial is being conducted at six sites across Australia, Canada and the United Kingdom.

September



L-R: Andres Tapia del Fierro, Professor Marnie Blewitt

## Toxic muscular dystrophy protein ‘switched off’

A study revealed how a toxic protein known to trigger muscular dystrophy could be ‘switched off’ – a pre-clinical discovery that could spearhead a treatment for the debilitating disease. Facioscapulohumeral muscular dystrophy (FSHD) is a muscle-weakening condition that affects around 870,000 people worldwide, including over 1000 Australians.

A gene discovered by WEHI researchers in 2008, SMCHD1, is critical for switching off the production of the toxic protein. The new research from a global collaboration led by WEHI found this gene can be safely boosted in the lab to potentially disable the protein, bringing the team closer to finding a future treatment for the incurable genetic condition.

## Cell death: millions carry inflammation gene

Researchers for the first time found that millions of people have a genetic change that increases their risk of inflammation. Cell death is an essential process that removes damaged or dangerous cells to prevent disease. One type of cell death, necroptosis, can become uncontrolled or excessive, with an inflammatory response that can trigger disease.

The gatekeeper of necroptosis is the gene MLKL, but the research showed that up to 3% of the global population carries a form of MLKL that is less effective. The WEHI-led study may explain why some people have an increased chance of developing conditions like inflammatory bowel disease or suffer more severe reactions to infections.

October



L-R: Dr Joanne Hildebrand, Dr Katherine Martin, Dr Sarah Garnish, Dr Maria Kauppi

## Determining the best genomics data tools

Many open-source tools are available to study gene activity but researchers currently lack information about how well these tools function in different settings. A WEHI team pinpointed the best options for different uses in a study that will help researchers choose the most accurate and efficient open-source tools for interpreting genetic data.

Using lung cancer cells, synthetic RNA molecules and long-read sequencing technology, the researchers compared a number of tools for detecting changes in different versions of genes. The data, generated in WEHI’s Genomics Lab, has been made freely available to enable other researchers to compare the performance of a broad range of analysis tasks.

October



Dr Xueyi Dong

November



## How the mutant protein p53 drives cancer growth

Researchers solved a mystery about an important driver of cancer development that is found in half of all cancers. The p53 protein is a tumour suppressor that plays a crucial role in preventing the formation of cancerous cells. When it mutates, it significantly increases the risk of cancer developing.

Unravelling which behaviours of the mutant protein are critical for fuelling the growth of tumours, the study found that loss-of-function is key – when a protein loses the crucial ability to regulate cellular responses that prevent tumour development. The findings will allow for better focused drug development efforts that target restoring p53's lost function and role as a tumour suppressor.

## Outstanding bioinformatics leader recognised

Computational Biology Theme Leader Professor Tony Papenfuss was recognised by the Australian Bioinformatics and Computational Biology Society for his pioneering efforts to drive cancer discoveries through mathematical approaches.

The Honorary Senior Fellow award acknowledges his leadership and outstanding contributions to the fields of bioinformatics and computational biology throughout his 20-year research career.

Prof Papenfuss has developed new computational methods to discover the molecular drivers of cancer progression and has made key contributions towards understanding chromosomal instability in cancer – a defining characteristic of most human tumours.

December



Professor Tony Papenfuss

December



Dr Sophia Davidson

## Fellowship awarded to top researcher

Dr Sophia Davidson received a 2024 Al & Val Rosenstrauss Fellowship from the Rebecca L. Cooper Medical Research Foundation. The \$1 million fellowship will support research into how inflammation is triggered by genetic mutations linked to neurodevelopmental disorders.

Dr Davidson's work focuses on unravelling the inflammatory pathways activated in neurodevelopmental disorders like autism and intellectual disability, which impact 7% of Australian children. Her research uses genetic editing, induced pluripotent stem cells and super-resolution imaging, to uncover new pathways regulating inflammation during brain development, with the goal of improving quality of life for affected children.

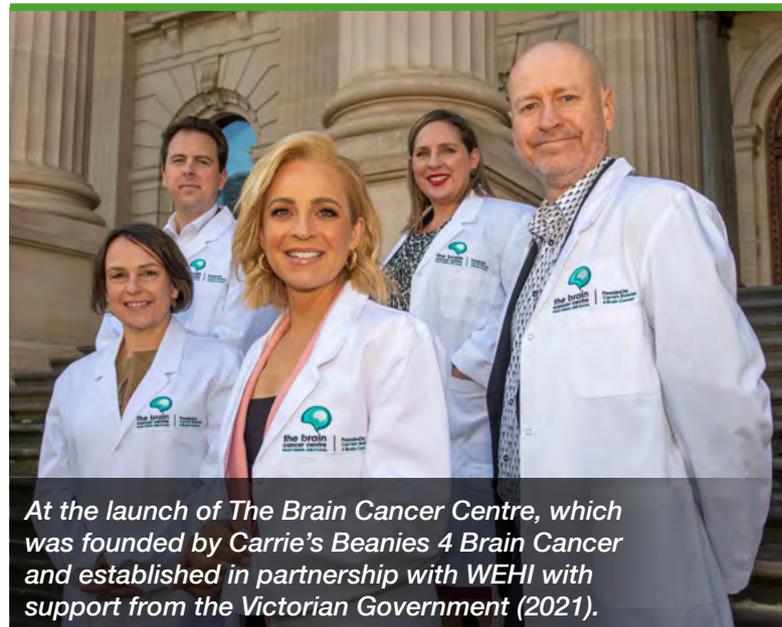
## Farewell Doug Hilton (WEHI director 2009-2023)

**After almost four decades of unwavering dedication to WEHI and 14 years as director, Professor Doug Hilton AO leaves a rich and lasting legacy.**

Prof Hilton ushered in a new era for WEHI that embraces not only fundamental research and discovery but also accelerated effort around translation and commercialisation, while strengthening links with other health, research, philanthropic and educational organisations.

His directorship was characterised by tackling complex health problems and by being unafraid to address important issues that have an impact well beyond the WEHI walls.

He championed major initiatives including the establishment of the National Drug Discovery Centre, The Brain Cancer Centre and the Centre for Dynamic Imaging, as well as the Professor Lynn Corcoran Early Learning Centre – the first on-site childcare centre at an Australian independent medical research institute.



*At the launch of The Brain Cancer Centre, which was founded by Carrie's Beanies 4 Brain Cancer and established in partnership with WEHI with support from the Victorian Government (2021).*



*With the Prime Minister of Australia Anthony Albanese, Minister for Health and Aged Care Mark Butler and Assistant Minister for Health and Aged Care Ged Kearney at WEHI in 2022.*



*Pictured at the Rally for Research (2011), Prof Hilton helped lead the campaign that was the catalyst for the establishment of the Medical Research Future Fund.*



*The first sod-turning ceremony for the Professor Lynn Corcoran Early Learning Centre, which opened in 2018.*



*With First Nations artist Aimee McCartney at the 2023 launch of WEHI's third Reconciliation Action Plan.*

# Thank you to our supporters

**Your support allows our researchers to advance critical research and translate their discoveries into disease diagnosis, prevention and treatment for the benefit of the whole community.**

Below is a list of our generous donations and grants of \$10,000 or more between 1 January and 31 December 2023.

A full list of donations, grants and bequests of \$1000 or more can be found on our website.

## Centenary donors

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Bodhi Foundation  
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## Community fundraising

Berwick Opportunity Shop  
 Bottoms on the Grass  
 Dani Breen  
 Two Sisters Foundation  
 - The Winter Ball

## Gifts in memory

Anonymous (1)  
 Dylan Blumberg  
 Macquarie Group matching fund  
 In memory of Margaret and  
 Hugh Middendorp  
 Ryan Blumberg

## Gifts in Wills

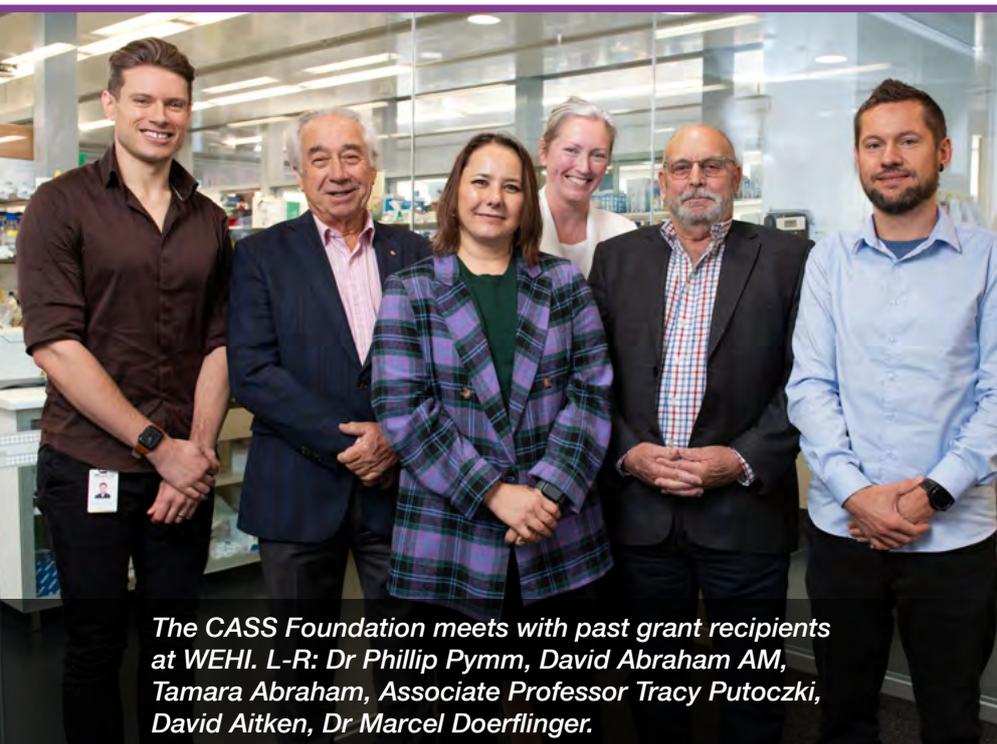
Albert H Maggs Charitable Trust  
 Estate of Alice Heilala Courtice  
 Estate of Betty Deller King  
 Estate of Dorothy Mary Braund  
 Estate of Eleanor Margrethe  
 Albiston (The Stang Bequest)  
 Estate of Elizabeth Jayne Anderson  
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*The CASS Foundation meets with past grant recipients at WEHI. L-R: Dr Phillip Pymm, David Abraham AM, Tamara Abraham, Associate Professor Tracy Putoczki, David Aitken, Dr Marcel Doerflinger.*

## Champions of cutting-edge medical research

The CASS Foundation is a longstanding supporter of WEHI, having championed cutting-edge medical research at the institute for over 20 years. The Foundation is focused on funding early career researcher travel awards and 'proof-of-concept' research; projects that have the potential to make major strides forward in our understanding of disease and treatments but, due to their higher risk, would be unlikely to attract funding from government. The Foundation's dedication and passion in these areas have not only progressed knowledge but also propelled the careers of many WEHI scientists, enabling them to build international collaborations and independent research teams.

## Our supporters

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Michael J. Fox Foundation for Parkinson's Research  
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Stand Up To Cancer  
The International Human Frontier Science Program Organization  
The Parkinson's Foundation

United States Department of Defense  
Wellcome Trust  
Worldwide Cancer Research

### Australian Government grants

Australian Centre of Research Excellence in Malaria Elimination (ACREME)  
Cancer Australia  
Department of Health  
Department of Industry, Science and Resources  
Medical Research Future Fund (MRFF)  
National Foundation for Australia-China Relations  
National Health and Medical Research Council (NHMRC)

### Victorian Government grants

Department of Jobs, Precincts and Regions  
veski  
Victorian Cancer Agency

We've made every effort to ensure all details in this list are correct. However if an error has occurred, please contact [DonorRelations@wehi.edu.au](mailto:DonorRelations@wehi.edu.au).



*L-R: Dr Stan Chism and Karen Chism with fellow WEHI alumni Dianne Grail, Professor Suzanne Cory AC, Professor Jerry Adams and Professor Ken Shortman.*

## Empowering First Nations scientists

As WEHI alumni who've enjoyed successful careers, Stan and Karen Chism have first-hand experience of the opportunities and pathways that a science degree can open. They're both passionate about supporting the next generation of researchers who may not otherwise have the avenues, connections or resources to succeed. In 2023 the Chisms funded the highly successful pilot Graduate Laboratory Training Program. This structured program is designed to provide Aboriginal and Torres Strait Islander science graduates with clear pathways, internal support, professional development, connections and paid lab work, enabling them to pursue scientific careers or further study.

## Entrepreneurship and commercialisation

Our dynamic entrepreneurial culture drives impact and innovation. In 2023 the Business Development Office was renamed Partnerships and Ventures, reflecting a new strategic direction and initiatives that aim to accelerate the translation of brilliant science for the benefit of our communities and advance innovative discoveries with potential to make a positive impact on human health.

### \$66m investment fund

The largest internal seed fund in an Australian medical research institute was launched at WEHI to invest in early bright ideas and promising discoveries.

Investing \$66 million over 10 years, 66ten is WEHI's first strategic investment fund, a groundbreaking initiative to turn outstanding science into commercial reality and support our vision of translating scientific discovery into real-life health outcomes.

The fund is managed by trustee company WEHI Ventures. By making innovative ideas 'investment ready', 66ten bridges the gap between grants for early-stage research and commercial ventures, to bring benefits to patients sooner.

Experienced biotech entrepreneurs, Venture Capital investment managers and industry R&D leaders have joined the 66ten Investment Review Committee.

### Advancing translation

Australia's newest biotech incubator was launched by WEHI, CSL and the University of Melbourne, advancing research translation in areas such as pharmaceuticals, diagnostics, medical devices, digital health, bioinformatics and health-oriented AI.

Jumar Bioincubator connects early-stage and scaling biotech ventures with the facilities, infrastructure and support needed to progress discoveries towards real-world treatments, while ensuring world-class medical research is commercialised.

The incubator, located at CSL's new Global Headquarters and Centre for R&D in the Melbourne Biomedical Precinct, is supported by cash and in-kind contributions of about \$45 million over 10 years from its founding partners, as well as an initial investment of \$25 million from Breakthrough Victoria.

### Industry connection

WEHI scientists advanced and showcased their research through industry programs in 2023.

WEHI spinout Proxima Bio, which focuses on BioTACs technology, was highlighted at Boston's prestigious Science2Startup event and was part of the inaugural Innovation to Translation symposium.

This showcase of the Melbourne Biomedical Precinct's achievements in therapeutics development also featured WEHI's CAR-DC project, which is developing an innovative cell therapy for solid tumours.

AMS by Cellworks, an innovative WEHI software technology for managing animal models in research, was part of the CSIRO ON Accelerate program.

And Plunge Uino, a device to transform cryo-electron microscopy with groundbreaking advancements in plunge freezer technology, was part of the CSIRO ON Prime program.



66ten investment recipients Professor Sandra Nicholson, Dr Miles Horton, Dr Thomas Lew, Dr Tom Weber and Dr Andrew Leis with WEHI Ventures CEO Dr Anne-Laure Puaux (third from right) and WEHI Ventures Portfolio and Operations manager Dr Leigh Coultas (right).

### Intellectual property

Patents protect unique inventions made by WEHI researchers and facilitate commercial engagements to progress the development of new medicines, diagnostics and enabling technologies.

**2023**

**32** new patents granted

**7** new provisional patents filed

**476** active patents based on discoveries and inventions made by WEHI scientists

## Operational overview

In line with our 2019–2023 Strategic Plan and long-term vision, we continued to enhance our operations, strengthen community connections and nurture a safe, inclusive and innovative workplace.

### Powering research

We continued to enable our teams to deliver exceptional research. Highlights included:

- The launch of our 2023–2027 AI/ML Strategy, which recognises the extraordinary potential for new artificial intelligence (AI) and machine learning (ML) technologies to enhance medical research, including a \$4.6 million investment to boost our capabilities in this fast-growing field.
- The start of our three-year Human-based Research and Clinical Translation Strategy, supporting increased use of models of human disease, biospecimens, patient data and clinical translation programs.
- Progress on our 2021–2031 technology strategy, including investment in cutting-edge spatial omics technologies that leverage our expertise in microscopy, genomics, bioinformatics and computational biology.
- Supporting postdoctoral researchers to investigate big, innovative ideas through the celebrated Jenny Tatchell Awards for Blue Sky Research. These were awarded to two teams in 2023 thanks to a generous gift from Jenny Tatchell, matched by WEHI.

### Governance, ethics and integrity

Research integrity, good governance and working ethically are fundamental to everything we do. Key initiatives included:

- The launch of our Nexus 2024 Program – several strategic projects that will deliver robust data and organisational understanding to inform the development of our next Strategic Plan.
- Joining the Australian and New Zealand Council for the Care of Animals in Research and Teaching (ANZCCART) Openness Agreement on Animal Research as an inaugural signatory.
- The expansion of our team of Research Integrity Advisors and establishment of new reporting mechanisms, including support for anonymous complaints through the independent service Integrity Line.
- WEHI's endorsement of a submission by the Association of Australian Medical Research Institutes, calling for a dual stream health and medical research funding system overseen and administered by one authority, the National Health and Medical Research Council.
- Commencing the Research Data Governance and Management Program, to protect and enhance one of our most important organisational assets. The multi-year program will build the foundations for a robust, scalable and sustainable research data ecosystem.



*WEHI's Bioservices team was recognised by the prestigious Biochemical Society, receiving the Research Support Award for outstanding skills and expertise impacting an organisation in scientific research.*

## Advancing reconciliation

Reconciliation with First Nations Peoples remains an integral part of our collective purpose at WEHI.

In 2023 we launched our third Reconciliation Action Plan (RAP) at a celebratory event during Reconciliation Week. Our 2023–2025 Innovate RAP outlines the initiatives WEHI will undertake as we continue to implement meaningful action towards improving health outcomes for First Nations Peoples.

Recognising that a ‘yes’ vote would be an important step towards First Nations Peoples having a greater say in the decisions that affect their lives, we made a public statement in advocating a ‘yes’ vote in support of the referendum on the Aboriginal and Torres Strait Islander Voice to Parliament. This aligned with two actions from our Innovate RAP: to communicate our commitment to reconciliation publicly and to positively influence our external stakeholders to drive reconciliation outcomes.

We strengthened our partnership with leading not-for-profit DeadlyScience, hosting 24 Aboriginal and Torres Strait Islander students from urban and remote

schools in New South Wales and Queensland for the first WEHI DeadlyScience Pathways Program. The three-day program aims to foster the next generation of First Nations scientists, immersing them in the world of science and STEM-related study and careers.

NAIDOC Week honours and celebrates the diverse cultures, histories and achievements of Aboriginal and Torres Strait Islander peoples in Australia, and we were proud to host an event for staff with guest speaker Kamilaroi man Corey Tutt OAM, founder and CEO of DeadlyScience.

Since 2014 WEHI has supported students through the CareerTracker program, which links pre-professional First Nations university students with employers to participate in paid, multi-year internships. At the 2023 CareerTracker awards, WEHI was recognised with the Partnering for Excellence Award, for going ‘above and beyond’ to create opportunities for students through the program, while a former WEHI CareerTracker student was awarded Intern of the Year.



*Staff and students at the first WEHI DeadlyScience Pathways Program.*

## Respect and gender equality

Great science comes from a great workplace, and we strive to provide a positive and inclusive culture that is founded on respect and equality. Highlights in this space included:

- Developing the first WEHI Values Charter, designed to capture the essence of the institute and the people who work in it.
- Delivering a new e-learning module on our Acceptable Workplace Behaviour Framework, which supports our desire to continue our strong and real commitment to safety, respect and equality. WEHI staff and students undertook the module to ensure they continue to foster and demonstrate the values that make WEHI a safe, fun and productive place to be.
- Welcoming recognised materials scientist, engineer and inventor Professor Veena Sahajwalla to WEHI to deliver our 2023 International Women's Day address. Prof Sahajwalla shared her creative approaches in recycling science in line with the day's theme of celebrating women innovators.
- Recognising 16 Days of Activism against Gender Based Violence for the ninth consecutive year by lighting the Illuminarium at our Parkville campus in the orange campaign colour, and actively encouraging staff to nurture a workplace where we are all safe, respected and valued.

- Supporting an employee-led initiative to establish a Disability and Neurodiversity Network that aims to provide peer support and increase disability awareness, inclusion and access at WEHI. The group is open to all staff and students with a disability or chronic illness, as well as allies and carers.

## Pride in our work

We remain committed to fostering an inclusive, safe and vibrant workplace, where everyone is encouraged to bring their full self to work, every day. We demonstrated our commitment through:

- Joining the annual Midsumma Pride March. Led by WE-Pride – WEHI's LGBTIQ+ staff, students and allies – more than 60 of our team joined the march alongside their family and friends. The iconic march celebrates solidarity in gender and sexual diversity, and WEHI was excited to take part along with LGBTIQ+ networks from fellow medical research institutes.
- Celebrating IDAHOBIT Day, the international day against LGBTIQ+ discrimination, with WE-Pride hosting a morning tea for over 100 staff and students.



WEHI staff, family and friends at the annual Midsumma Pride March, in support of our LGBTIQ+ community.

## Sustainability focus

In 2023 WEHI completed the first formal assessment of our greenhouse gas emissions.

Work has begun to reduce the emissions from WEHI's operations by optimising the energy efficiency of our buildings and by promoting environmental sustainability across all campuses through our new green team program. While a long-term plan to significantly reduce our emissions is being developed, WEHI acknowledged the contribution we make to climate change in 2023 by offsetting our combined scope 1 and 2 emissions – our direct emissions, and those from our purchased energy sources – with verified carbon credits that support international and local projects with positive social and environmental impacts.

WEHI also continued to drive broader precinct and sector collaboration through two key groups: the Melbourne Academic Centre for Health community of practice in sustainability of healthcare and research; and the Association of Australian Medical Research Institutes' environmental sustainability working group.

## Growth to deliver better science

Exciting new facilities and initiatives are enhancing our capacity to deliver excellent research.

We opened newly refurbished labs at the Centre for Biologic Therapies, a leading collaboration between WEHI and CSL that aims to accelerate drug development from the lab to the clinic.

We formally opened our Protein Production Facility, which helps our scientists access high-quality, affordable and bespoke recombinant proteins for research and treatment development.

The new Australian Centre for Targeted Therapeutics was awarded \$15 million by the Medical Research Future Fund's Frontier Health and Medical Research initiative to develop next-generation medicines. The centre – a collaboration between WEHI, the Children's Cancer Institute and Monash University – focuses on the development of targeted protein degrader medicines and technology.

## Leading consumer engagement

Consumers involved with WEHI contribute a lived, carer or community perspective from both disease and professional backgrounds and are a valued part of our research efforts.

WEHI's Consumer Program is the largest of its kind in Australian fundamental medical research and it continues to grow. There is a strong desire to continue to enhance consumer engagement within our work at WEHI, demonstrated by the substantial expansion in requests for consumer engagement the program received from across the institute in 2023. The program also celebrated its first journal publication, a product of its 2021 external evaluation, highlighting the impact of consumer engagement at WEHI.



*Celebrating the opening of WEHI's Protein Production Facility in Bundoora.*

## A great place to work and study

WEHI staff and students have continued to be supported to work flexibly and safely, so they can thrive both at work and at home. Initiatives this year included:

- Our Safety team joining our People and Culture team to strengthen our commitment to ensuring health and safety remains the number one priority for all staff and students. The new People, Culture and Safety team is better structured to apply a holistic approach to physical and psychological health and safety across WEHI.
- The WEHI New Parents Group continuing to provide peer support, networking and social opportunities for new parents and carers. WEHI also sponsored parent rooms at five research conferences, supporting attendees to balance their work and family life.

### WEHI Voice culture survey

Staff continued to engage highly with our annual survey and rate WEHI positively in key areas.

**7882** comments

**858** respondents

8.5/10 for flexibility



8.3/10 for diversity & inclusion



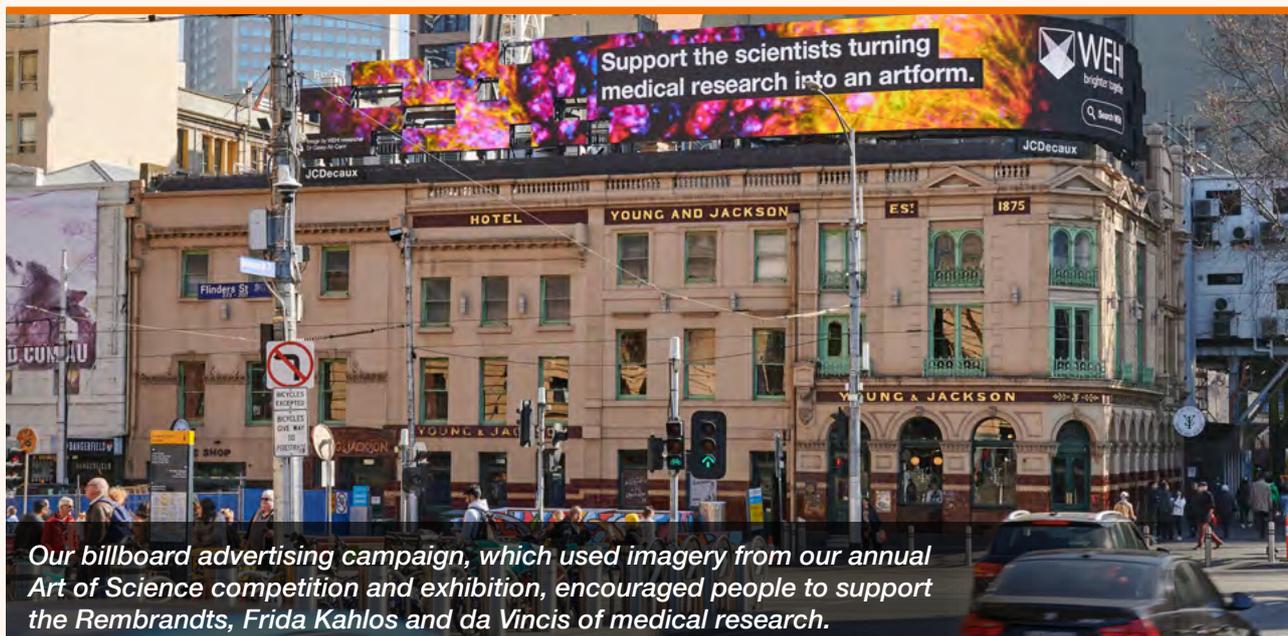
8.5/10 recommend WEHI as place to work



## Connecting with the community

We continued to develop tools, resources and programs to engage closely with the community.

- We launched the new and improved WEHI website after extensive consultation and data analysis. This resource will allow us to continue to share our critical work with the community, celebrate our brilliant research and people and attract the best global talent.
- The 2023 Art of Science competition and online exhibition was timed with National Science Week, and showcased compelling biomedical artwork from our leading scientists.
- We launched two new digital tools that put our researchers in the spotlight, and help the community easily find information on WEHI researchers and learn about what they do. WEHI Elements is a researcher profile platform with automation to keep professional profiles up-to-date, and WEHI Find a Researcher makes researcher details publicly available.
- Our Discovery Tours offered the community a chance to go behind the scenes and witness first-hand what life is like at WEHI. We ran tours for 18 school, community and stakeholder groups, with our scientists presenting current research and guiding people through our working labs.
- A new billboard advertising campaign brought WEHI and our science to the community, to build support for our important work. Coupling visuals from Art of Science with engaging headlines, the campaign drew attention to our brightest minds that are tackling the world's most complex health challenges, with ads appearing on buildings and public transport around Melbourne. During the campaign we received 21% more visits to the WEHI website than the year previous.



*Our billboard advertising campaign, which used imagery from our annual Art of Science competition and exhibition, encouraged people to support the Rembrandts, Frida Kahlos and da Vincis of medical research.*

## Supporting entrepreneurs

To advance the translation of great science for the benefit of human health, we're nurturing the next wave of entrepreneurs.

From industry fireside chats to workshops on engaging stakeholders and commercialisation 101, a range of professional development initiatives were offered in 2023 as part of WEHI's entrepreneurship education program, which aims to foster an entrepreneurial mindset among staff and students.

The Venture Development program was specially designed to support WEHI's budding entrepreneurs in developing the skills and strategies required to turn their ideas and early projects into enterprises.

The program culminated in InnoVision 2023, a pitch-style event where participants showcased their creative visions. Senior Research Officer Behnaz Heydarchi was awarded both the People's Choice and overall prize for her project developing a new therapy for the global prevention of haemolytic disease of the newborn (HDN), a blood disorder that occurs when the blood types of a mother and baby are incompatible. She received a \$10,000 travel stipend to attend an industry event to progress her innovation.

## Student Open Days

### In-person and online events

**200+**  
prospective students



**23**  
countries



**4.5/5**  
satisfaction rating



*Global ties: A WEHI alumni China reunion in Nanjing brought together over 30 staff, students and alumni, celebrating shared memories and creating new connections. The event marked a significant milestone - a rekindling of face-to-face engagement after a five-year hiatus.*

## Community and collaboration

**Created by WEHI graduate students, Citizens of Science is a fun, hands-on course that introduces institute staff and members of the community to scientific principles.**

In 2023 nine dedicated research student mentors led 15 people with no formal scientific background through their own diverse research projects, using cutting-edge biomedical research techniques.

Participants were introduced to the basics of biomedical science, including theory and communication.



**Brain cancer is a devastating disease, with limited improvements in survival rates over the past 30 years.**

In 2023 The Brain Cancer Centre launched a new campaign to raise awareness and vital funding for brain cancer research.

The Public Diagnosis campaign features generous families donating their private diagnosis moments for the public to see.

This short film captures the moment Amy Stephenson's son Lachie was diagnosed with diffuse midline glioma. He passed away seven months later at just 19.

Pictured: Amy Stephenson in a still from the campaign.



**The Centre for Biologic Therapies (CBT), a collaboration between WEHI and CSL, opened its newly refurbished labs in May.**

The CBT combines WEHI's expertise in immunology, cancer, inflammatory disorders and infectious diseases with CSL's world-class human antibody library and experience in biologic drug discovery and development.

The centre fills a gap in the Australian biologics ecosystem and complements the National Drug Discovery Centre by offering multiple translational paths for therapeutic and diagnostic discoveries.



**WEHI's Consumer Program is one of the first and largest of its kind in Australia.**

Inclusion of consumer perspectives and expertise is an inspiring and integral part of the Parkinson's Disease Research Centre, where consumers are embedded in labs to help researchers strategise and communicate their work.

Centre head Associate Professor Grant Dewson and consumer Sheenagh Bottrell (pictured) work closely together, bringing insights into the unique experience of living with Parkinson's disease to better direct research efforts.



**The Visions of Discovery event brought the extended WEHI community together to farewell Professor Doug Hilton AO and celebrate the scientific discoveries, initiatives and achievements during his 14 years as WEHI director.**

Leaders of the scientific community, government, supporters and collaborators gathered to honour Prof Hilton's outstanding and visionary legacy, with the event also showcasing the stunning 2023 Art of Science finalist artworks.

Pictured: Prof Hilton with WEHI supporters Jenny Tatchell (left), Helen Taafe and Michael Taafe (right).

**A festive lunch was held in December at the Arts Centre Melbourne for members of the Walter and Eliza Hall Society – a special group of supporters who have chosen to leave gifts to WEHI in their Wills.**

As part of the event, guests were treated to presentations from Professor Daniel Gray and Dr Charlotte Slade from the Immunology division and had the opportunity to meet with a range of researchers to find out more about their work.

Pictured: Society members Susan Graze (left) and Jennifer Walker (centre) with PhD researcher Joel Moffet.



# Celebrating our graduating students

Students are highly valued members of research groups at WEHI and receive world-class training in medical research and broader skills equipping them for a range of careers. We are proud that many go on to become leaders of our sector.

Congratulations to the following students who successfully completed their studies at WEHI during 2023.

## Doctor of Philosophy, University of Melbourne

### Dr Rebecca Abbott

Engineering chimeric antigen receptor T cell therapy for glioblastoma

Associate Professor Misty Jenkins,  
Dr Ryan Cross

### Dr Brodie Bailey

Discovery of antimalarials with novel mechanisms of action

Dr Brad Sleebs, Dr William Nguyen,  
Professor Alan Cowman

### Dr Natalia Benetti

Developmental control of Hox genes by the epigenetic regulator SMCHD1

Professor Marnie Blewitt,  
Associate Professor Edwina McGlinn

### Dr Melissa Biemond

A quantitative analysis of the PD-1 immune checkpoint in T cell proliferation

Dr Susanne Heinzel, Professor Phil Hodgkin,  
Professor Daniel Gray

### Dr Wang Cao

Intestinal microfold cells orchestrate microbe immune interactions

Professor Gabrielle Belz,  
Professor Stephen Nutt

### Dr Hao Chen

Targeting E3 substrate recruiters with small molecules

Dr Brad Sleebs, Professor Sandra Nicholson,  
Dr Christoph Grohmann

### Dr Destiny Dalseno

Regulation of TNF expression through its 3' untranslated region

Professor John Silke, Professor Andreas Strasser,  
Dr Philippe Bouillet

### Dr Xueyi Dong

Benchmarking long-read RNA-seq analysis methods

Professor Matthew Ritchie, Dr Charity Law,  
Professor Gordon Smyth

### Dr Meg Elliott

Characterising the consequences of heterozygous CASP3 deletion in colorectal cancer

Associate Professor Oliver Sieber, Dr Anuratha Sakthianandeswaren,  
Professor Finlay Macrae

### Dr Anna Gabrielyan

Identifying and characterising novel regulators of TRAIL-induced cell death and cholangitis-like liver injury

Professor John Silke, Dr Rebecca Feltham

### Dr Zhong Yan Gan

Mechanism of PINK1 activation by autophosphorylation

Professor David Komander,  
Associate Professor Grant Dewson

### Dr Ji-Ru Han

Development of novel pipelines to extract more genomic information from malaria parasite sequencing data

Professor Melanie Bahlo, Associate Professor Alyssa Barry, Professor Ivo Mueller

### Dr Cassandra Harapas

A genetics-based investigation of NLRP1 driven autoinflammation

Professor Seth Masters, Dr Alan Yu

### Dr Robert Hennessy

A quantitative analysis of natural killer cell homeostasis, competition, and collaboration

Dr Nicholas Huntington,  
Professor Phil Hodgkin

### Dr Annette Vivi Jacobsen

Investigating molecular interactions in necroptosis and MLKL-mediated cell death

Professor James Murphy, Professor John Silke

### Dr Rachel Joyce

Interrogating the cells-of-origin of BRCA mutant cancers to identify therapeutic targets for cancer prevention

Professor Jane Visvader,  
Professor Geoffrey Lindeman

### Dr Narelle Keating

Investigating SOCS1 regulation of interferon signalling

Professor Sandra Nicholson,  
Dr Edmond Linossi

### Dr Sachin Khurana

Exploring the ubiquitin proteasomal system in *Toxoplasma gondii*

Associate Professor Christopher Tonkin,  
Dr Rebecca Feltham, Dr Alessandro Uboldi

### Dr Lung-Yu Liang

Characterisation of the receptor tyrosine pseudokinases, EphB6 and EphA10

Associate Professor Isabelle Lucet,  
Professor James Murphy, Dr Onisha Patel,  
Dr Debnath Ghosal

### Dr Joy Liu

Long-term *in vivo* imaging of multiple myeloma in the bone marrow microenvironment

Associate Professor Edwin Hawkins, Professor Simon Harrison, Professor Stephen Nutt

### Dr Runyu Mao

Probing the function of tryptophan C-mannosylation through chemical protein synthesis, biophysical studies, and simulation

Associate Professor Ethan Goddard-Borger,  
Dr Brad Sleebs

### Dr Robyn McConville

Investigating protein export in *Plasmodium falciparum* liver stage infection

Associate Professor Justin Boddey,  
Professor Alan Cowman

### Dr Yanxiang Meng

Mechanistic studies of RIPK3-mediated necroptosis in human cells

Professor James Murphy, Associate Professor Peter Czabotar, Dr Jarrod Sandow

### Dr Myo Naung

The parasite genetic and host immunological determinants of immune escape in *Plasmodium falciparum* malaria

Associate Professor Alyssa Barry, Professor Ivo Mueller

### Dr Halina Pietrzak

Understanding how malaria-induced T-bet expression impacts the development of protective immunity to infection

Associate Professor Diana Hansen,  
Dr Lisa Ioannidis, Professor Axel Kallies

### Dr Joel Rimes

*In vivo* imaging of plasma cell dynamics in the bone marrow niche

Associate Professor Edwin Hawkins,  
Professor Phil Hodgkin

### Dr Daniel Simpson

A genetics-based investigation into the regulation of RIPK1 and caspase-8 during cell death and disease

Associate Professor James Vince,  
Dr Rebecca Feltham, Dr Tracy Putoczki

### Dr Olivia Stonehouse

Single cell resolution of hematopoietic stem and progenitor cell function and regulation during development

Dr Samir Taoudi, Dr Christine Biben

### Dr Shian Su

Computational tools for long-read DNA methylation analysis and benchmarking complex single-cell genomics pipelines

Professor Matthew Ritchie, Dr Peter Hickey,  
Professor Marnie Blewitt, Professor Dianne Cook, Dr Quentin Gouil

### Dr Tao Tan

Moving towards personalised therapeutics for bowel cancer using patient-derived tumour organoids

Associate Professor Oliver Sieber,  
Dr Anuratha Sakthianandeswaren

### Dr Ilariya Tarasova

Deconvolving gene expression changes associated with time and cell division following B cell activation

Professor Gordon Smyth,  
Professor Phil Hodgkin

### Dr Gemma van Duijneveldt

Interleukin-6 family cytokines contribute to pancreatic cancer pathogenesis and can be targeted therapeutically

Dr Tracy Putoczki, Associate Professor Michael Griffin, Professor Sean Grimmond

**Dr Shiqi (Stacie) Wang**

Chimeric antigen receptor T cell therapy in diffuse midline glioma

Associate Professor Misty Jenkins,  
Dr Ryan Cross, Dr Seong Khaw

**Dr Mary Louise Wilde**

Signaling pathways in apicomplexan parasites

Associate Professor Christopher Tonkin,  
Professor David Komander

**Dr Daryl Wilding-McBride**

The investigation of algorithmic approaches for improved peptide feature detection in 4D LC-MS data

Associate Professor Andrew Webb,  
Dr Giuseppe Infusini

**Dr Kharizta Wiradiputri**

The function and druggability of

*Cryptosporidium parvum* aspartyl proteases

Associate Professor Christopher Tonkin,  
Professor Alan Cowman

**Dr Yue You**

Benchmarking and methods development for single-cell RNA-seq analysis

Professor Matthew Ritchie, Dr Peter Hickey,  
Dr Charity Law, Professor Gordon Smyth

**Dr Zheng Yuan**

Functional and structural characterisation of VDAC2 in BAK-mediated apoptosis

Associate Professor Peter Czabotar, Dr Richard Birkinshaw,  
Associate Professor Grant Dewson

## Master of Biomedical Science, University of Melbourne

**Sophie Collard**

Investigating inflammation driven by proteasome dysfunction and inhibition

Dr Sophia Davidson, Professor Seth Masters,  
Associate Professor Edwin Hawkins

## Master of Philosophy, University of Melbourne

**Dr Christine Kumudhini Muttiah**

The role of Venetoclax in the treatment of breast cancer

Professor Geoffrey Lindeman,  
Dr Catherine Oakman

## Bachelor of Science (Honours) or Bachelor of Biomedicine (Honours), University of Melbourne

**Anju Abraham**

Improving surveillance for recent and current *Plasmodium vivax* infections in regions aiming for malaria elimination

Dr Rhea Longley, Lauren Smith,  
Professor Ivo Mueller

**Wayne Cawthorne**

The when, where, and how of necroptotic cell death

Professor James Murphy, Dr Andre Samson,  
Dr Chris Horne

**Natasha Dyson**

Innovative methods to improve the detection and control of *Neisseria gonorrhoeae*

Dr Shivani Pasricha, Professor Deborah Williamson, Georgina Pollock

**Rhiannon Fettes**

Establishing screens to assess immune dysregulation in common variable immunodeficiency

Dr Vanessa Bryant, Dr Lauren Howson

**Felicia Hendrianto**

Slicing through the sweet husk of cancer cells: harnessing a novel human enzyme as a cancer therapeutic

Professor David Komander, Jon Bernadini,  
Dr Yuri Shibata

**Michelle Jahja**

Understanding what limits the action of the anti-cancer agent, venetoclax

Professor David Huang, Dr Rachel Thijssen,  
Dr Christine White

**Ash Kerr**

Determining the survival reprogramming from naïve to activated human T cells

Dr Susanne Heinzl, Professor Phil Hodgkin

**Rebekka Krishtul**

Understanding the architecture and assembly of the KAT6A/B complex and functional analysis of its individual subunits

Dr Shabih Shakeel, Associate Professor Tim Thomas, Dr Winnie Tan

**Katrina Larcher**

Investigating the changing role of glideosome-associated proteins across *Plasmodium falciparum* development

Dr Matt Dixon, Professor James McCarthy,  
Dr Hayley Buchanan

**Tianyao Lu**

Integrative analysis of metabolic interactions in glioma using multi-omics approaches

Dr Saskia Freytag, Dr Sarah Best,  
Dr Jim Whittle

**Bhagya Mendis**

Characterisation of the MNT:Sin3 interaction as a potential target for developing anti-cancer drugs

Associate Professor Peter Czabotar,  
Dr Michelle Miller

**Dips Thaker**

Running out of air: TNF signaling in hypoxia

Professor John Silke, Dr Lorraine O'Reilly

**Bailey Williams**

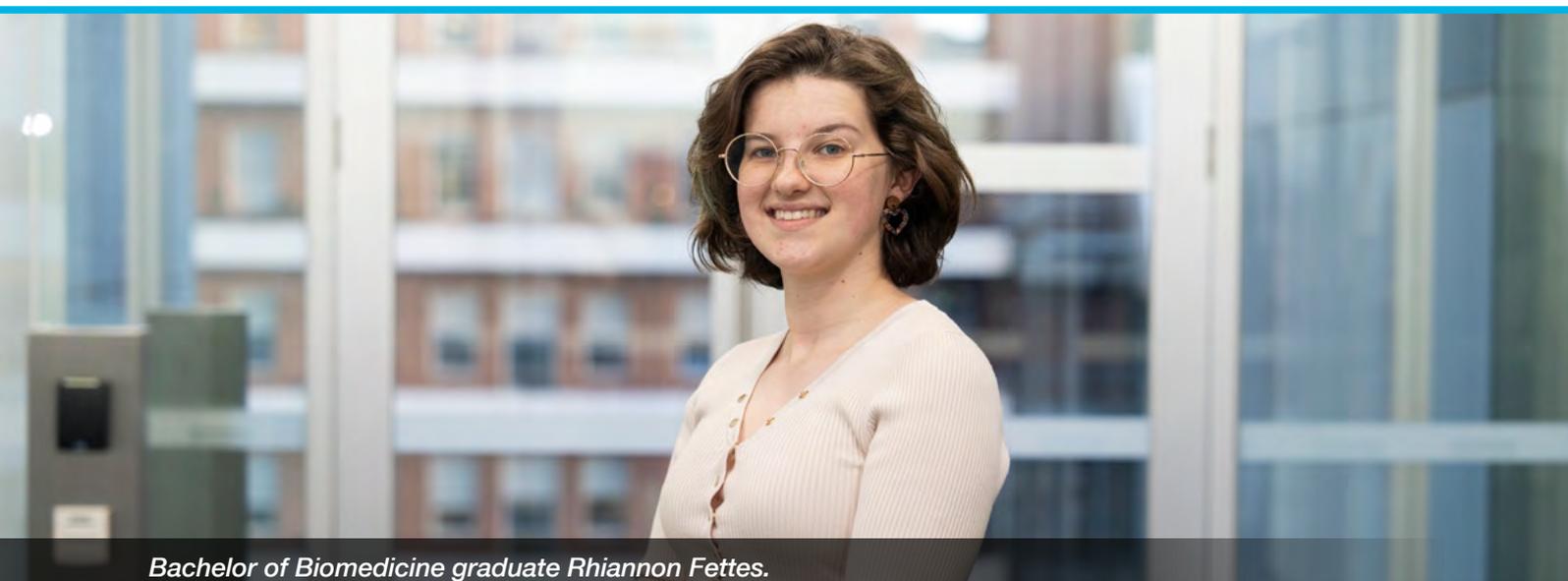
Stem cell-like skewed vaccination: A novel approach for modulating immune responses

Associate Professor Joanna Groom,  
Dr Vanessa Bryant

**Xiao Xiao**

How to make a ripr malaria vaccine: Revealing the molecular structure of PfRipr inhibitory epitopes

Professor Alan Cowman, Dr Stephen Scally



Bachelor of Biomedicine graduate Rhiannon Fettes.

## WEHI Board

The directors of the Walter and Eliza Hall Institute of Medical Research Board  
31 December 2023



L-R: WEHI Board members Marie McDonald, Professor Sir John Savill, Professor Jane Gunn AO, Professor Duncan Maskell, Jane Hemstritch AO, John Dyson, Associate Professor Pippa Connolly, Kee Wong, Geoff Roberts, Malcolm Broomhead AO.

### President

#### Jane Hemstritch AO

BSc (Hons) *London University*  
FICAEW FAICD

Appointed: October 2013  
Appointed President: May 2019

### Vice President

#### Professor Sir John Savill

BA *Oxford* MBChB *Sheffield* PhD  
*London* FRCP FRCPE FRCSEd  
(Hon) FRCPCH (Hon) FASN FRSE  
FMedSci FAHMS FRS

Appointed: August 2018  
Appointed Vice-President: March 2021

### Honorary Treasurer

#### Geoff Roberts

BComm *Melbourne* FCA FAICD  
Exec MBA AGSM

Appointed: September 2022  
Appointed Honorary Treasurer: May 2023

### Board members

#### Malcolm Broomhead AO

BE (Civil) MBA *UQ* FIE (Aus)  
FAusIMM FAIM MICE (UK) FAICD

Appointed: July 2014

#### Associate Professor (Practice) Pippa Connolly

MEng *Leeds* GAICD CPEng(ret)  
FIEAust

Appointed: April 2019

#### John Dyson

BSc *Monash* Grad Dip Fin Inv *SIA*  
MBA *RMIT*

Appointed: May 2016

#### Professor Jane Gunn AO

MBBS PhD *Melbourne* FAHMS  
FRACGP DRANZCOG

Appointed: February 2021



*Board members not present in group photograph: Professor Christine Kilpatrick AO (top right), Carolyn Viney (middle right) and Dr Angeli Weller (bottom right).*

**Professor Christine Kilpatrick AO**  
 MBBS MBA MD DMedSci (Hons)  
 Melbourne FRACP FRACMA FAICD  
 FAHMS  
 Appointed: May 2017

**Professor Duncan Maskell**  
 MA *Cantab* PhD *Cantab* FMedSci  
 Hon Assoc RCVS  
 Appointed: May 2023

**Marie McDonald**  
 BSc (Hons) LLB (Hons) *Melbourne*  
 Appointed: October 2016

**Carolyn Viney**  
 LLB/BA *Monash*  
 Appointed: December 2016

**Dr Angeli Weller**  
 BA (Hons) *Mount Holyoke* MBA  
 Cambridge PhD *Copenhagen*  
 Business School  
 Appointed: March 2022

**Kee Wong**  
 BE (Hons) Grad Dip Computing MBA  
 FAICD  
 Appointed: July 2021

# Organisational structure 31 December 2023



\*Reports to the director

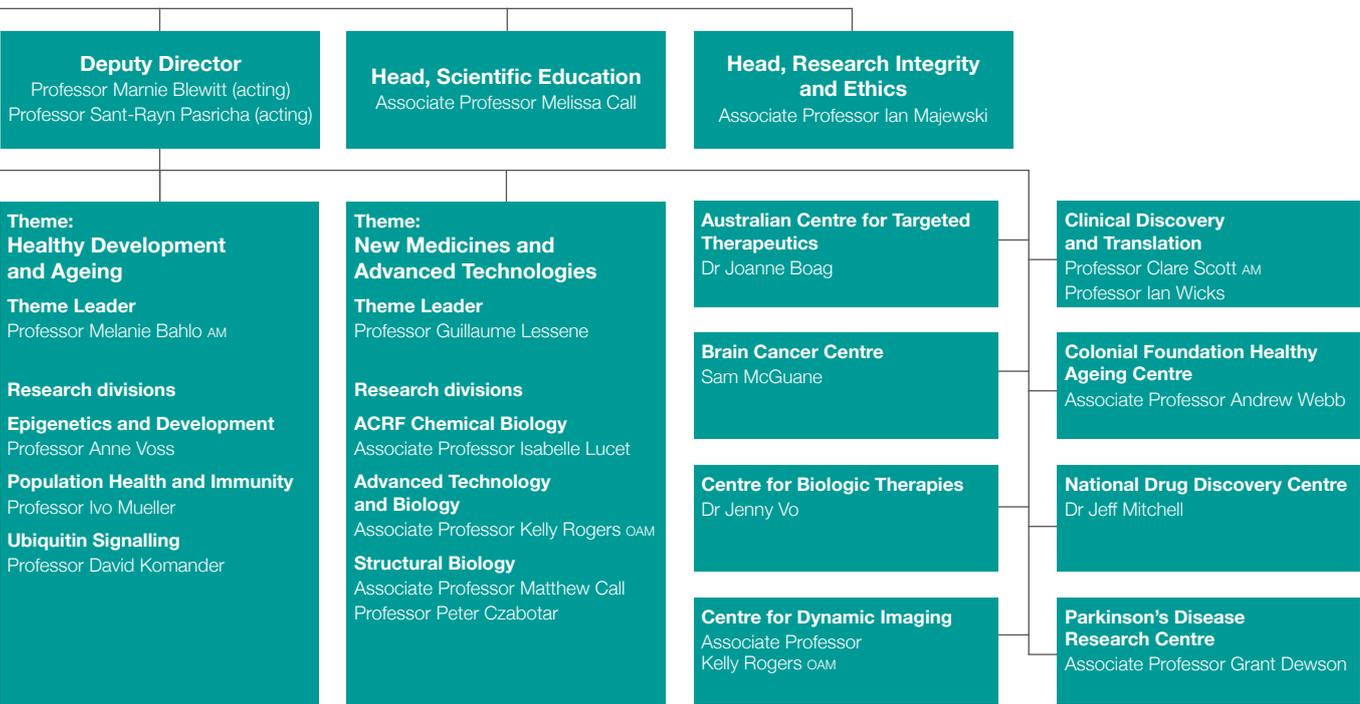
**Management Committees**

Diversity and Inclusion Committee  
*Gender Equality Committee*  
*Reconciliation Committee*  
 Education Committee  
 Environmental Management and Sustainability Committee

Executive Leadership Team  
 Learning and Career Committee  
 Occupational Health and Safety Committee  
 Professional Services Leadership Team  
 Risk Management Committee  
 Strategic Cabinet

**Legislative Scheme Committees**

Animal Ethics Committee  
 Biosafety Committee  
 Human Research Ethics Committee



**Epigenetics and Development**

Professor Marnie Blewitt  
 Professor Joan Heath  
 Dr Hamish King  
 Professor Matthew Ritchie  
 Associate Professor Tim Thomas  
 Dr Stephin Vervoort  
 Professor Anne Voss

**Immunology**

Associate Professor Rhys Allan  
 Dr Vanessa Bryant  
 Professor Daniel Gray  
 Associate Professor Joanna Groom  
 Professor Phil Hodgkin  
 Associate Professor Misty Jenkins AO  
 Associate Professor Shalin Naik  
 Professor Stephen Nutt  
 Dr Charlotte Slade  
 Associate Professor Jason Tye-Din

**Infectious Diseases and Immune Defence**

Associate Professor Justin Boddey  
 Dr Anna Coussens  
 Professor Alan Cowman AC  
 Professor James McCarthy  
 Associate Professor Chris Tonkin  
 Professor Deborah Williamson

**Inflammation**

Associate Professor Edwin Hawkins  
 Professor Seth Masters  
 Professor James Murphy  
 Professor Sandra Nicholson  
 Professor John Silke  
 Associate Professor James Vince  
 Professor Ian Wicks

**Personalised Oncology**

Associate Professor Marie-Liesse Asselin-Labat  
 Dr Sarah Best  
 Dr Saskia Freytag  
 Professor Peter Gibbs  
 Associate Professor Tracy Putoczki  
 Associate Professor Oliver Sieber  
 Dr Jim Whittle

**Population Health and Immunity**

Professor Melanie Bahlo AM  
 Professor Len Harrison  
 Associate Professor Aaron Jex  
 Professor Ivo Mueller  
 Professor Sant-Rayn Pasricha  
 Associate Professor Rosie Watson  
 Associate Professor Nawaf Yassi

**Structural Biology**

Associate Professor Jeff Babon  
 Associate Professor Matthew Call  
 Associate Professor Melissa Call  
 Professor Peter Czabotar  
 Dr Alisa Glukhova  
 Dr Nadia Kershaw  
 Dr Shabih Shakeel

**Ubiquitin Signalling**

Associate Professor Grant Dewson  
 Dr Rebecca Feltham  
 Professor David Komander  
 Associate Professor Michael Lazarou  
 Dr Bernhard Lechtenberg

## Members of WEHI to 31 December 2023

The Royal Melbourne Hospital	Lady Susannah Clarke	Dr Neil Galbraith
The University of Melbourne	Peter Collins	Sarah Galbraith
Dr Susan Alberti AC	Pippa Connolly	Ian Galbraith
Professor Emeritus Robin Anders	Jacqui Cooper	Pamela Galli AO
Professor Emeritus James Angus AO	Dr Paul Cooper	Kelli Garrison
Donald Argus AC	Professor Lynn Corcoran	Dr Andrew Gearing
Barry Axtens	Glenn Corke	Louise Gehrig
Lisa Bardas	Ian Coulson	Barry Gilbert
Paul Barnett	Dr Nicholas Crosbie	Janet Gilbertson
Helen Barry	Joan Curtis	Peter Gilbertson
Ann Bates	Professor Andrew Cuthbertson AO	Rose Gilder
Robert Bates	John Dahlsen	Professor James Goding
Dr Elsmaree Baxter	Stephen Daley	Charles Goode AC
Dr Glenn Begley	June Danks	Dr Gareth Goodier
Professor Claude Bernard	Annette Davis	Andrea Gowers
Professor Rufus Black	Leon Davis AO	John Grace AO
Ngaree Blow	Ern Dawes OBE	Maureen Grant
Andrew Brookes	Liz Dawes OAM	Tony Gray
Ken Broomhead OAM	Professor Karen Day	Jean Hades
Malcolm Broomhead AO	Professor David de Kretser AC	Professor Emanuela Handman
Rosalind Brown	Professor John Denton	Michael Harris
Professor Emeritus Graham Brown AM	Mick Dexter	Harry Hearn AM
Dr Gerard Brownstein	Angelo Di Grazia	Jane Hemstrich AO
Beverley Brownstein	Helen Diamond	Deborah Henderson
Sally Bruce	Melda Donnelly OAM	Professor David Hill AO
Dr Margaret Brumby AM	Professor Ashley Dunn	Professor Doug Hilton AO
John Brumby AO	John Dyson	Janet Hirst
Ian Brumby	Roz Edmond	Professor The Hon Greg Hunt
Professor Tony Burgess AC	Dr Martin Elhay	Jon Isaacs
Professor Christopher Burrell AO	Garry Emery	Murray Jeffs
Greg Camm	Dr Peter Eng	Jose Jimenez
Terry Campbell AO	Professor Sir Marc Feldmann AC	Terese Johns
Saul Cannon	Wendy Fisher	Professor Shitij Kapur
Kate Cannon	Mike Fitzpatrick AO	Helen Kennan
Dr Amanda Caples	Pauline Flanagan	Rowan Kennedy
Gill Carter	Dr Sue Forrest	Rob Kilcullen
Pat Cashin	Professor Richard Fox AM	Margot Kilcullen
Emeritus Professor Colin Chapman	Paul Fraser	Professor Christine Kilpatrick AO
John Chatterton AM	Nolene Fraser	Emeritus Professor Frank Larkins AM
Dr Julian Clark	Professor Ian Frazer AC	Professor Richard Larkins AC

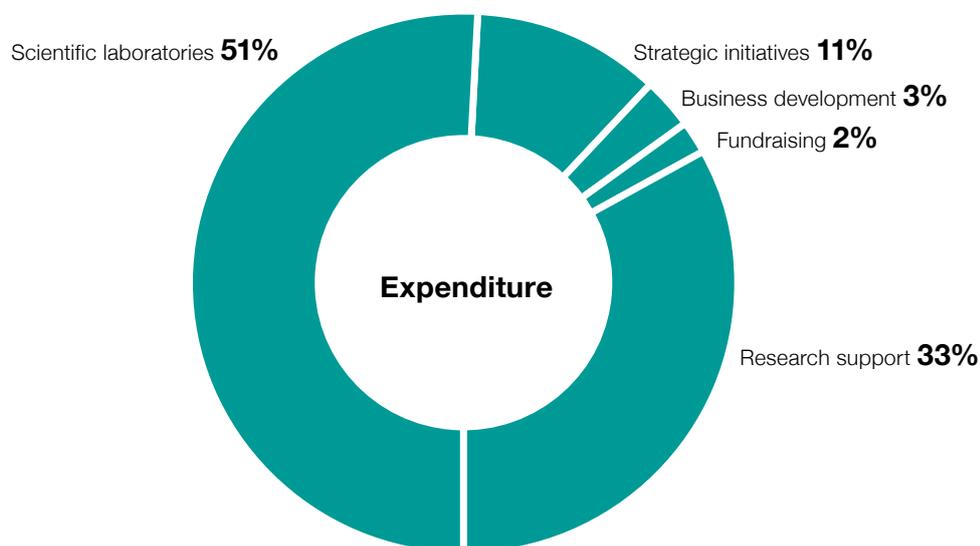
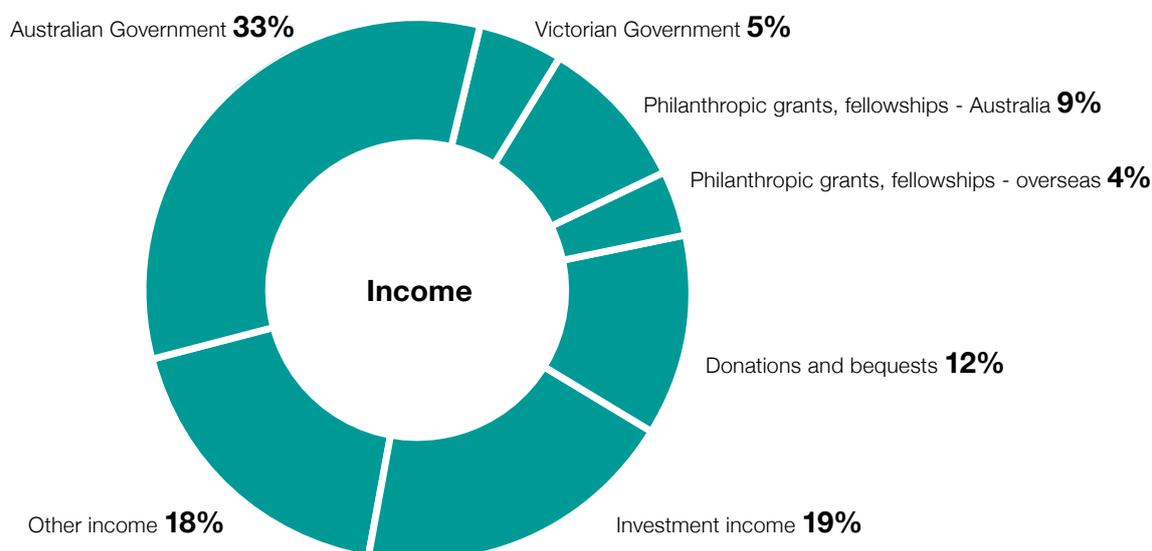


Belinda Lawson	Emeritus Professor Roger Pepperell <i>AM</i>	Ann Sprague
Gary Liddell	Gayle Petty	Professor Tom Spurling
Dr Rowena MacKean <i>OAM</i>	Emeritus Professor Jim Pittard <i>AM</i>	Geoffrey Stewardson
Dr Alexander Macphee	Lady Primrose Potter <i>AC</i>	Dr John Stocker <i>AO</i>
Eve Mahlab <i>AO</i>	John Prescott <i>AC</i>	Jennifer Strangward
Karen Mahlab <i>AM</i>	The Hon Jaala Pulford	John Stratton
Lorrie Mandel	Cathy Quilici	Kate Summers
Josephine Marshall	Denis Quilici	Helen Sykes
John Marshall <i>AM</i>	Professor Peter Rathjen	Jenny Tatchell
Barrie Marshall	Kate Redwood <i>AM</i>	Bruce Teele
Emeritus Professor Jack Martin <i>AO</i>	Dieter Rinke	Chris Thomas <i>AM</i>
Professor Duncan Maskell	Geoff Roberts	Cheryl Thomas
Erich Mayer <i>AM</i>	Associate Professor Ken Roberts <i>AM</i>	Professor David Vaux <i>AO</i>
Netta McArthur	Linda Rodger	Carolyn Viney
Professor James McCluskey <i>AO</i>	Mary Rodger	Kyoung Walker
Marie McDonald	Greg Roebuck	John Walker <i>KC</i>
Professor John McKenzie <i>AM</i>	Karen Roebuck	Stanley Wallis <i>AC</i>
Kate McMahon	Ellie Rogers	Peter Walsh
Tim McMahon	Margaret Ross <i>AM</i>	Catherine Walter <i>AM</i>
Professor Kathryn McPherson	Fergus Ryan	John Walter
Professor Frederick Mendelsohn <i>AO</i>	Professor Graeme Ryan <i>AC</i>	John Warburton
Kate Metcalf	Colin Sakinofsky	Robert Warren
Johanna Metcalf	Professor Nick Samaras	Catherine Watt
Professor Jacques Miller <i>AC</i>	Keith Satterley	Kevin Weight
Professor John Mills <i>AO</i>	Professor Sir John Savill	Dr Angeli Weller
Robert Minter	Professor Carl Schedvin	Professor Richard Wettenhall
Dr Graham Mitchell <i>AO</i>	Anne Schumacher-Carson	Dr Senga Whittingham
Professor Christina Mitchell	Carol Schwartz <i>AO</i>	Dr Mark Wickham
Barry Moore	Dr Roland Scollay	David Williamson
Terry Moran <i>AC</i>	Andrew Scott	Malcolm Williamson
Barbara Morgan	Professor John Scott <i>AO</i>	Professor Robert Williamson <i>AO</i>
Hugh Morgan <i>AC</i>	Dr Paul Scown	Professor Ingrid Winship <i>AO</i>
Dr George Morstyn	Sam Sharman <i>OAM</i>	Sally Wood
Tony Murphy	Professor Ken Shortman	Peter Worcester
John Murphy	Lousje Skala	Rob Wylie
Linda Nicholls <i>AO</i>	Steven Skala <i>AO</i>	Professor Quan Zhao
Sandra Nicola	Professor Stephen Smith	<b>WEHI remembers those members who passed away in 2023</b>
Professor Nick Nicola <i>AO</i>	Jack Smorgon <i>AO</i>	Marc Besen <i>AC</i>
Rainey Norins	Sally Speed	Sir Andrew Grimwade <i>CBE</i>
Maureen O'Keefe	Professor Terry Speed	
Bill O'Shea		

# Statistical summary

	2023 \$'000s	2022 \$'000s	2021 \$'000s	2020 \$'000s	2019 \$'000s
<b>Operating revenue</b>					
Australian Government	56,864	56,930	59,900	64,798	46,298
Victorian Government	9,175	9,598	9,883	10,311	10,513
Foreign governments	725	380	35	-	70
<b>Government revenue</b>	<b>66,764</b>	<b>66,909</b>	<b>69,818</b>	<b>75,109</b>	<b>56,881</b>
Industrial grants and contracts	20,732	17,588	12,181	13,439	8,689
Philanthropic grants and fellowships - Australia	15,874	10,510	12,563	9,870	13,399
Philanthropic grants and fellowships - international	6,119	6,007	2,885	4,649	3,343
Investment income	33,221	35,740	29,518	19,996	24,156
Royalty income	611	2,434	770	1,654	7,483
General revenue	7,481	7,300	9,105	6,842	8,916
Donations and bequests	20,958	31,949	28,227	26,522	15,449
Royalty monetisation revenue	-	-	27,590	38,961	35,633
<b>Non-government revenue</b>	<b>104,996</b>	<b>111,528</b>	<b>122,839</b>	<b>121,933</b>	<b>117,068</b>
<b>Total revenue</b>	<b>171,760</b>	<b>178,437</b>	<b>192,657</b>	<b>197,042</b>	<b>173,949</b>
<b>Operating expenditure</b>					
Staff costs	137,819	121,581	109,662	102,547	98,340
Scientific laboratories	29,718	26,535	24,561	20,212	23,435
Building operations	6,544	6,254	5,585	5,092	5,908
Administration	24,874	13,233	14,716	11,520	8,648
Fundraising	919	911	518	502	620
Business development	3,423	2,355	9,200	2,725	1,219
Allowance for credit loss increase/(decrease)	1,551	0	(32)	(30)	62
Royalty monetisation costs	-	-	(4,418)	2,239	10,104
Net foreign exchange loss/(gain)	(1,010)	(6,413)	(4,669)	10,282	477
<b>Total expenditure</b>	<b>203,838</b>	<b>164,455</b>	<b>155,123</b>	<b>155,089</b>	<b>148,813</b>
<b>Results from operating activities</b>	<b>(32,078)</b>	<b>13,981</b>	<b>37,534</b>	<b>41,953</b>	<b>25,136</b>
<b>Other income</b>					
Profit/(loss) on sale of long-term assets	-	-	161	(135)	297
Fair value gain/(loss) on investments	3,501	(8,432)	10,549	816	5,261
Share of profits of equity accounted investments	457	2,011	-	-	-
Gain on merger	-	4,068	-	-	-
Donations and bequests capitalised to Permanent Funds	161	1,620	26,659	673	1,359
<b>Total other income</b>	<b>4,119</b>	<b>(733)</b>	<b>37,369</b>	<b>1,354</b>	<b>6,917</b>
<b>Other expenses</b>					
Loss on impairment write-down of long-term investments	-	-	-	-	-
Depreciation and amortisation	(14,185)	(13,746)	(12,959)	(11,871)	(10,941)
Impairment of property, plant and equipment	-	(142)	(4,422)	-	-
<b>Total other expenses</b>	<b>(14,185)</b>	<b>(13,888)</b>	<b>(17,381)</b>	<b>(11,871)</b>	<b>(10,941)</b>
<b>Net operating (deficit)/surplus</b>	<b>(42,143)</b>	<b>(640)</b>	<b>57,522</b>	<b>31,436</b>	<b>21,112</b>
<b>Capital funds</b>					
Permanent invested capital funds	244,672	240,122	229,672	202,322	198,833
General funds	416,697	408,197	419,077	394,285	371,193
Royalty fund	-	55,822	56,389	56,135	55,039
Leadership fund	37,353	35,259	30,225	28,927	27,965
Discovery fund	6,785	6,341	5,746	5,484	5,271
Investment revaluation reserve	118,084	82,526	125,878	70,311	67,200
<b>Total funds</b>	<b>823,591</b>	<b>828,267</b>	<b>866,987</b>	<b>757,464</b>	<b>725,501</b>
<b>Capital expenditure</b>					
Property, plant and equipment	15,146	15,266	15,710	24,195	12,252
<b>Staff numbers: (equivalent full-time)</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>
<b>Scientific research staff:</b>					
- Senior faculty	80	82	74	85	87
- Postdoctoral scientists	285	276	252	224	213
- Visiting scientists	7	12	8	32	34
- Other laboratory research staff	345	347	313	240	240
<b>Supporting staff:</b>					
- Other support services	223	193	180	177	175
<b>Total staff and visiting scientists</b>	<b>940</b>	<b>910</b>	<b>827</b>	<b>758</b>	<b>749</b>
<b>Students</b>	<b>182</b>	<b>197</b>	<b>194</b>	<b>159</b>	<b>206</b>
<b>Papers published</b>	<b>478</b>	<b>484</b>	<b>477</b>	<b>424</b>	<b>388</b>

# The year at a glance



## The Year In Brief

	2023	2022
	\$'000	\$'000
Income for operations	171,760	178,437
Expenditure in operations	219,032	185,086
Net surplus (deficit) from operations	(47,272)	(6,649)
Number of staff and visiting scientists	940	910
Number of postgraduate students	182	197
Total staff and students (EFT)s	1,122	1,107



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